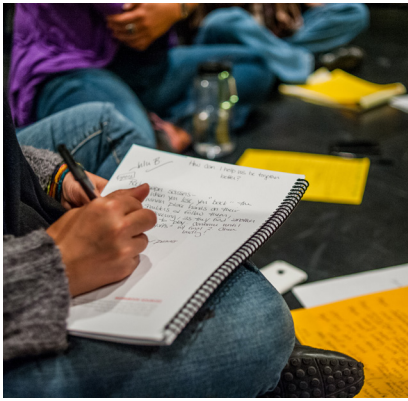




# OPTIONS FOR COMMUNITY ARTS TRAINING & SUPPORT

Prepared for Intermedia Arts  
By The Center for the Study of Art & Community  
Consultant William Cleveland





# CONTENTS

---

<b>INTRODUCTION</b>	<b>4</b>
---------------------	----------

---

<b>PART ONE:</b>	<b>5</b>
<b>A Field Study Exploring Community Arts Training and Interest</b>	
Key Data + Key Findings	5

---

<b>PART TWO:</b>	<b>10</b>
<b>A Field Scan of Community Arts Related Training and Support</b>	
Scan Summary	10
Institutes and Training Programs	11
Courses, Workshops, and Retreats	24
Colleges and University Programs (by State)	33

---

<b>PART THREE:</b>	<b>44</b>
<b>CCLI Design Standards</b>	
A. Pedagogy: Learning Strategies, Format & Structure	44
B. Curricular Contents: Foundations and Skill Building	45
C. Field Building: Strengthening the CCLI Network	46

---

<b>APPENDICES</b>	<b>47</b>
Appendix A: Summary of Design Standards Input from the CCLI 2.0 Advisory Group	47
Appendix B: Survey Exploring Community Arts Training & Interest	52

# OPTIONS FOR COMMUNITY ARTS TRAINING & SUPPORT

Prepared for Intermedia Arts

By The Center for the Study of Art & Community  
Consultant William Cleveland

In recent years, an increasing number of artists and arts organizations have been joining in partnerships with other community sectors to advance the healthy development of their communities. The result is a proliferation of cross-sector collaborations and opportunities. Some local arts agencies and others have recognized that the organizations and individuals involved in these collaborations could benefit from professional development and skill building that supports effective community arts partnerships.

Over the past 16 years, Intermedia Arts has established its leadership as both a practitioner and an educational resource for the growing arts-based community development movement. The organization's facility and programming have provided a multidisciplinary platform for community members of all ages to create and share arts-based strategies to address community issues. Since its launch in 2002, Intermedia Art's Creative Community Leadership Institute (CCLI) has provided comprehensive training and support for leaders in the upper Midwest, working across community sectors at the intersection of the arts and social development. During that time 231 local leaders from four regional communities have completed the 100-hour CCLI program and joined its growing network of participants.

More recently, Intermedia Arts has begun considering how it can extend the value of its learning resources to other communities. This effort is framed by the following question: *How can CCLI's demonstrated benefits be made available in ways that are more accessible for participants and more affordable for local sponsors and supporters?* In the spring of 2015, Intermedia Arts asked The Center for the Study of Art & Community for assistance with conducting research to help answer this question.

**THE RESEARCH:** The ensuing research focused on three principal areas of inquiry. This report summarizes the results of these inquiries in the following three parts:

**PART 1: Field Research:** A study of local arts agencies across the United States to provide a greater understanding of both the level of community arts activity taking place and the demand for arts-based community development training resources.

**PART 2: Field Scan:** A survey of the community arts training field to provide a sense of the scope and availability of these types of programs.

**PART 3: Design Standards:** A set of guidelines and standards developed with CCLI alumni and stakeholders to help frame the design for a new iteration of the program.



# PART 1

## FIELD STUDY: EXPLORING COMMUNITY ARTS TRAINING AND INTEREST

In the fall of 2015, Intermedia Arts joined with Animating Democracy at Americans for the Arts to sponsor a CSA&C study designed to learn more about where community arts training is currently taking place and where there may be future interest.

The research was undertaken from September 22 to October 9, 2015 by The Center for the Study of Art & Community. The study cohort was comprised of leadership from 423 local arts agencies who had previously indicated their interest and/or involvement in community arts programming in the 2015 Americans for the Arts local arts agency census. The response rate for the 18-day study was a relatively high 34%.

The survey consisted of three sets of Likert scale questions each with multiple items, and five questions soliciting narrative responses. There were three general areas of inquiry. These were:

- **Organizational Activity:** The level of community arts support and activity undertaken by responding organizations.
- **Community Activity:** The level of community arts activity and support in the responding organizations constituent communities.
- **Interest Level:** Respondent interest in future community arts programming as well as support in areas such as training, funding, partnerships, and programming.

### KEY DATA

*Technical note: The study's Likert instrument used a six-point scale with three "agree" and three "disagree" options. For the purposes of clarity, in most cases, this report will not reflect the third (somewhat agree) and fourth (somewhat disagree) options on the scale. This means that indications of agreement will reflect the percentage of strongly agree and agree responses, and disagreement will reflect the percentage of disagree and strongly disagree responses.*

*Of specific relevance to Intermedia Arts and its ongoing work in the Upper Midwest, 6% of the study cohort is located in the states of North Dakota, South Dakota, and Minnesota. The data from this subset reflects the general patterns revealed in the full cohort.*

### I. Cohort Background

The respondents were asked to characterize their communities as urban (32%), rural (43%), or suburban (35%). In terms of size, 28% indicated that they lived in communities with a population of less than 25,000, 32% in communities with between 25,000 and 100,000, and 40% with 100,000 or more.

The range of programs provided by these organizations fits the typical local arts agency profile, with the most prevalent being arts education (72%), presenting and producing (76%), arts advocacy (77%), and grants to arts organizations and artists (50%). The arts areas served followed a similar pattern with the visual arts (95%), music (88%), and theater (75%) topping the list of disciplines.

Less typical, and particularly relevant to the purposes of this study, are the 74% who indicated that they support cross-sector community arts partnerships and the 26% who say they give grants to non-arts organizations. It is also interesting to note that fully 78% of those responding indicate they are involved in public art programming.

We also asked survey participants what they regarded as the most critical issues facing their community. Most responses reflected problems and concerns affecting the broader community as well as (but much more than) those relevant solely to their arts constituencies. Issues that received the most mention included: education, poverty, jobs, housing, crime, and the aging population.

When asked how they saw their mission in light of these critical issues, most said they regarded them as central to their work in and with their communities. Some mentioned

that as a result of recent planning initiatives they had broadened their focus from arts-centric to community-centric.

## II. Community Arts Activity and Interest

The following summarizes responses to Likert options in the *organizational*, *community*, and *interest areas* described on the previous page. To increase the accuracy of our findings, the following description of the field being explored preceded this section of the survey.

*Over the past few years there has been a proliferation of terms describing cultural work designed to advance broader community goals. (Ex. community arts, arts-based community development, art for social change, creative placemaking, social practice).*

*For the purpose of this survey, the terms "community," or "cross-sector arts partnership" are intended to represent the full spectrum of these community-related arts activities.*

### ORGANIZATIONAL ACTIVITY

- 74% of the responding organizations agree that cross-sector arts partnerships are central to their mission.
- 85% of responding organizations agree that non-arts organizations are a key constituency, and 75% say they are in active partnerships with non-arts organizations.
- 63% are actively involved in “supporting artists and arts organizations working in partnership with other sectors.” (Ex. human services, public safety, health care, community development).
- 55% report receiving requests from organizations from “other sectors for artist and arts organizations who can work with them.”
- 75% indicate that their most recent strategic planning process addressed “broadening the impact of the arts beyond traditional arts activities and venues.”
- 78% agree with the statement, “we see ourselves as a change agent in our community.”

- Only 18% say they are providing training for artists and/or arts organizations interested in, or involved in, community arts partnerships.

### COMMUNITY ACTIVITY:

- 74% of respondents indicated that their communities have an active community arts sector.
- On the other hand, 54% say that there are other organizations in their community that are supporting cross-sector arts activity.
- Community opinions about the arts as contributors to community development are mixed. Specifically, 32% of our respondents agreed with the contention that “the arts are not seen as pertinent to the major issues facing the community.” It is interesting to note that nearly 50% of the responses to this item were split evenly in the middle range (somewhat agree, somewhat disagree) of the scale.
- On the other hand, 54% agree that, “community leaders here regard the arts as critical to our community’s long-term, future development.”

When asked to identify any local, regional or national community arts partnership training programs available to artists and arts organizations in their communities, more than half either identified traditional technical assistance capacity-building programs or were not aware of any.

### INTEREST LEVEL

- Support for community arts partnerships is a funding priority for 54% of the responding organizations.
- Interest in fostering new cross-sector arts partnership is very high (90%).
- Most respondents agree that artists (64%) and arts organizations (71%) in their communities have “an interest in applying their skills to address issues facing the broader community.”
- 66% agree that arts organizations “want to establish working partnerships with non-arts organizations in our community.”

There is significant demand for more information about the development of, and support for, community arts partnerships in three areas.

These are:

1. How “community arts partnership can help advance the integration of the arts throughout the broader community” (82%).
2. How “the arts can be integrated into the functions of municipal government” (83%).
3. “Community arts partnership training opportunities” (79%).

► **These responses may represent a growing trend among local arts agencies towards deeper levels of community engagement.** Along with our Likert items we also asked some narrative questions about how respondents define their missions in light of the broader issues facing the communities they serve. In their responses, many made clear that they see themselves as full partners in the future development of their communities relative to both arts and non- arts issues (ex. affordable housing, youth development, social, economic equity, job creation). Some respondents described their agency’s move from art-centered to community-centered as a critical mission shift.

## KEY FINDINGS

► **There is both a need for, and high interest in, community arts training.** The original impetus for arts partnership training programs in the 1990’s was the recognition by funders that un-tested artists needed new skill sets and support to succeed in community settings. As local arts agencies begin to invest more in cross-community collaborations, it is not surprising that this same awareness is increasing for them as well. Two of the survey’s most divergent findings highlight this point. The first is the strong interest indicated (79%) in “learning about community arts training opportunities.” The second is the small number of organizations (18%) that are actually providing learning opportunities in this area. This finding, along with a general lack of awareness of, and/or access to, existing training opportunities (see below) presents both a challenge and an opportunity for community arts educators.

► **There is a low level of awareness of community arts training resources among respondents.** Another aspect of this overall research effort has been gathering information about available local, regional, and national community arts training resources. To aid in this effort, we asked respondents to identify any programs they were aware of. Of the 78 that responded to this question only 14 (18%) cited workshops, programs, or conferences that provide training dealing specifically with community arts partnerships. Given the significant number of programs available, there is clearly a disconnect here between the training resources and awareness of those resources. One issue, identified by some from more rural communities, was that they felt that arts training across the board was generally inaccessible, due to the time, money, and travel that is often required.

*WE ACTUALLY  
FLIPPED OUR  
MISSION...NOW  
EVERYTHING WE DO  
IS TO STRENGTHEN  
THE VIBRANCY AND  
VITALITY OF THE  
REGION...THROUGH  
THE ADVANCEMENT  
OF ARTS AND  
CULTURE.*

► **Cross-sector relationships are becoming more prevalent among these agencies.** When asked to identify their programmatic activities from among 10 representative local arts agency functions, fully 74% indicated that they “provide support for cross-sector arts partnerships.” Only “arts advocacy” (77%) and “arts presenting” (76%) were named more often. Further, a very high 85% also indicated that they counted non-arts organizations as a core constituency and 75% indicated that they are actively working with organizations from other community sectors.

► **There is a very strong interest in the integration of arts into the functions of municipal government.** Another area of high agreement (83%) was in response to a statement that measured interest in information about the incorporation of the arts into government service. This is reinforced by reports from Intermedia Arts about the high number of inquiries they have received regarding their Creative Citymaking arts in government initiative.

► **Some respondents see a correlation between community-based arts activity and stronger local support for the arts.** When asked to describe how support for the arts was trending in their communities fully 63% of the respondents say they have seen an increase in support over the past 5 years. In their narrative responses, many indicated that they felt that some of this rise was attributable to efforts to engage the public more broadly in ways that made culture more “accessible” and “inclusive.” Many (75%) referenced planning efforts that have identified increased community-based engagement strategies as a top priority.

► **The impetus for cross-sector arts engagement is coming from both the arts and non-arts sectors.** Six of our Likert items sought information about both the level and the sources of local interest concerning arts-based community partnerships. Responses show that both interest and initiative is coming from all directions. On the arts side of the equation, 65% say they are actively supporting cross-sector arts partnerships. Responses also show that respondents feel that there are fairly high interest levels from artists (64%) and arts organizations (71%) in this type of engagement. More than half (55%) of the respondents report receiving requests from other sectors for arts program support.

► **Responding organizations are involved in a wide variety of issue and outcome areas.** To get a more accurate picture of how our respondents are defining the community arts activity and the field in general we asked them to share the kinds of community issues they are involved with. We also asked what non-arts outcome

*WE WANT TO LEVERAGE  
THE POWER ... OF THE  
ARTS TO MOVE THE  
NEEDLE ON THESE  
(COMMUNITY) GOALS,  
ALONG WITH OTHER  
SECTORS*

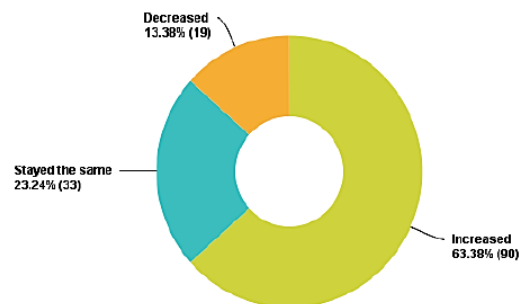
---

**Over the last five years support for the arts  
in your community has:**

---

Answered: 144

Skipped 3



areas they saw their efforts impacting. The answer choices we provided came from the issue and outcome area taxonomy used by Animating Democracy in the uses in the “Profiles” section of their website.

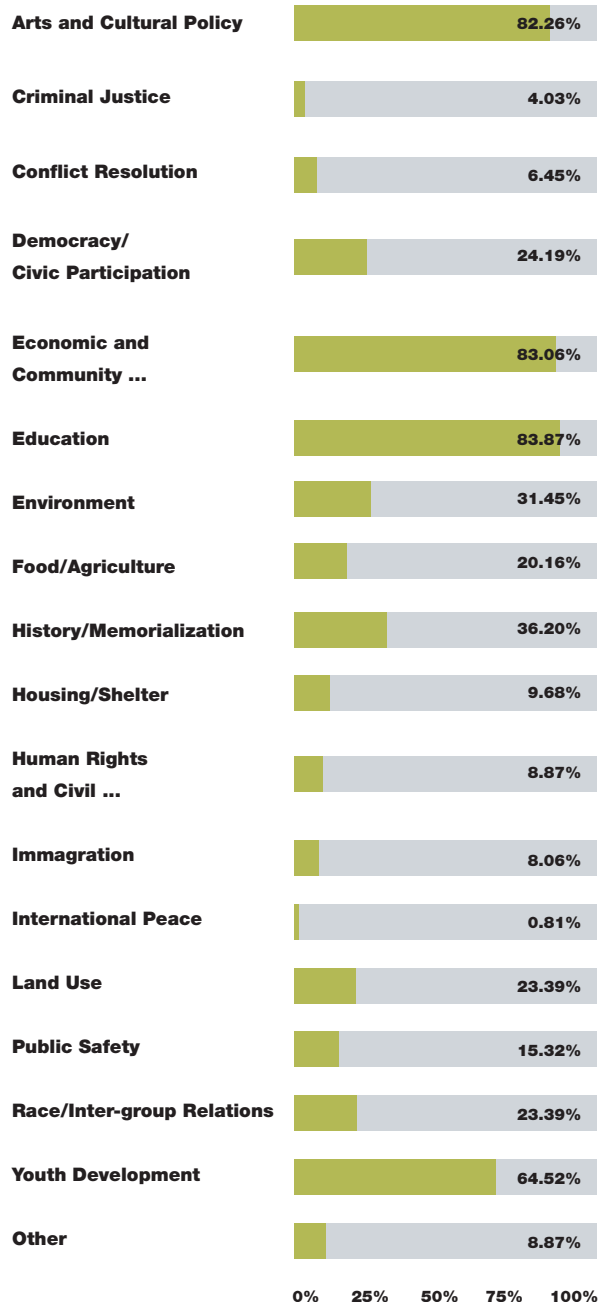
As you can see from the chart above, three of the issues, three of the issues most cited, cultural policy (82%), education (84%), and youth development (65%) are areas that are often associated with local arts agency programs and services. Economic and Community Development (83%) may include both old and new factors. While many local arts agencies have been making their case for the arts in economic terms for quite a while, it is only recently that significant attention is being paid to creative placemaking as a stimulus for both financial and social capital. Possibly more noticeable, given their strikingly cross-sector nature, are such areas as the environment (31%), civic participation (24%), race relations (23%), and land use (23%).

The outcome areas identified by respondents (see the chart on the right) follow a similar pattern. These responses certainly



show that our responding local arts agencies are involved in an increasingly diverse range of community issues and partnerships. These findings might also be seen as an indication of a field in flux. It could be said that many of these organizations are early indicators of a changing cultural landscape, an altered terrain that is already producing new definitions of the role of the arts in community life.

**Which, if any, of the following issue areas is your organization involved in?**



**TOTAL RESPONDENTS: 118**



**Which, if any, of the outcome areas is your organization involved in?**

Answered: 118

Skipped 27

ANSWER CHOICES	RESPONSES
Issue Awareness Education	43.22%
Civic Engagement	56.78%
Community Building	83.90%
Economic/Community Development	82.20%
Community Organizing	38.14%
Dialogue/Deliberation	24.58%
Problem Solving	28.81%
Leadership Development	43.22%
Policy/Systems Change	23.73%
Physical Improvement	30.51%
Conflict Resolution	5.93%
Other	5.08%

**TOTAL RESPONDENTS: 118**

# PART 2

## A FIELD SCAN OF COMMUNITY ARTS RELATED TRAINING AND SUPPORT

### SCAN SUMMARY

To gain a sense of the scope and availability of community arts training resources and programs, CSA&C conducted a general field scan of community arts related training in the U.S. Given that our aim was to develop a descriptive outline of program types, this scan should not be considered a comprehensive inventory of such programs

The programs described in this report fall into three different categories:

- o **Institutes and Training Programs**
- o **Courses, Workshops and Retreats**
- o **College and University Programs**

A compendium of the information collected in these three areas follows this brief summary. These descriptions provide a fascinating picture of the variety and range of these programs, as well as their significant differences. This diversity of curricular focus and pedagogy also means that many of these programs could be placed in more than one of the above categories.

**Defining the Field:** The curricular content covered by these programs is too varied to describe here in precise detail. A quick review of this information does provide a window, though, into how these different programs define the field and the skills they feel practitioners need to succeed in it. Here is a breakdown of the most noticeable field definitions we discerned from our examination of program descriptions.

- o *Art for social change*
- o *Arts-based community development*
- o *Community arts*
- o *Community cultural development*
- o *Creative placemaking*
- o *Cross-sector arts collaboration*
- o *Cultural animation*
- o *Cultural community building*
- o *Cultural mediation*
- o *Cultural organizing*
- o *Healing/expressive arts*
- o *Public art*
- o *Social practice*
- o *Socially engaged practice*

This proliferation of terms can be viewed as an indicator of increased interest and investment in cultural work that, in some way, engages the public sphere. It can also be seen as an indicator that a realm of contemporary artistic practice, that not too long ago was considered obscure, has now been validated in a variety of ways by people and institutions representing a diversity of perspectives and interests.

The most noteworthy thematic contrast among the programs that we reviewed was a fairly distinct difference in how they define the work in terms of impact. While some programs describe their aims as community change in the realm of “equity” and “social justice,” others express their desired outcomes in terms of “economic and social development.”

**Pedagogy and curricula:** The following were among the most prevalent curricular subjects and learning strategies used by the programs we reviewed.

- Hands-on field work in community engagement projects
- Live and recorded webinars
- Classroom training: seminars, lectures, small and large group discussion on community development strategies from both an arts and a community development perspective
- In-depth study of exemplars through case studies and presenters
- Arts-based learning and facilitation learning and practice
- Classes on specific arts-based techniques and strategies

- Study and discussion of social change and social justice topics
- Coursework and workshops on race, rank, and privilege
- Coursework and discussion on cultural policy, history, theory and criticism relevant to the field

**Relevant Data:** Where possible, we collected information about these programs in eight areas. These were: *program name, sponsoring organization, the location(s) of the program(s) and their audiences, general program description, duration, types of participants, and cost.*

The following is a summary of the programs represented in the two (community-based) categories of programs we studied.

	INSTITUTES AND TRAINING PROGRAMS	COURSES, WORKSHOPS, AND RETREATS
<b>LOCATION / AUDIENCE</b>	31% serve local audiences only. 69% had regional, national and/or international constituencies.	6% serve local audiences only. The remaining 94% had regional, national and/or international constituencies
<b>DURATION</b>	Varies widely (1 day to 9 months) with the majority lasting 3 months or more (100-250 hours).	47% were 3 days or less, with the rest lasting 2-3 weeks or more.
<b>COST</b>	62% charge a fee. The rest are free or encourage a donation up to \$350.	54% were free. Those with fees (46%) charged from \$50 to \$350. A few offered a pay what you can option.

**Community Based Program Descriptions:** Overall, we feel some of the most relevant data emerging from this field scan comes from the excerpted program descriptions that we have included in the summary chart that begins on the next page (see *Institute and Training Programs; Courses, Workshops and Retreats*). As such, we believe the best way to appreciate the extraordinary mix of training programs is to review these.

**College and University Programs:** We identified 126 programs (some with multiple offerings) in 25 states. Of these, 40 were located at private colleges and universities with the rest situated at public institutions. The majority are degree programs with 29 at the BA/BS level, 43 at the Masters level, and 4 PhD programs. There were 50 programs that provided certificates, fellowships and/or internships. The field scan for this data came from our own

research and previous studies from multiple sources. These included: The Community Arts Network: Places To Study, Imagining America's The Curriculum Project Report , and The Arts and Healing Network.

As indicated in our introductory comments, this is not a comprehensive study. One academic arena that we feel bears further examination is in the area of cross-disciplinary arts minors. A number of programs we examined described opportunities for non-arts majors in a wide range of disciplines (Ex. public policy, engineering, sociology, education, architecture, etc.) to take an arts minor as a relevant enhancement of their major area of study. These cross-disciplinary studies were viewed as a way for non-arts majors to garner hands-on experience with such subjects as arts-based development, creative problem solving, and design thinking.

---

<sup>1</sup> Only programs currently operating are included in the data for this study. Community Arts Network archives can be found at: <http://wayback.archive-it.org/2077/20100906194903/http://www.communityarts.net/training/index.php>

<sup>2</sup> Culture and Community Development in Higher Education Imagining America, 2008, <http://surface.syr.edu/cgi/viewcontent.cgi?article=1005&context=ia>

<sup>3</sup> A&HN Schools and Programs: [http://www.artheals.org/resources/schools\\_programs.html](http://www.artheals.org/resources/schools_programs.html)





# INSTITUTES AND TRAINING PROGRAMS

**SPONSOR/ PRESENTER:** ArtCorp/ (soon to be the Creative Action Institute)

**PROGRAM:** Creative Leader Certificate Course

**LOCATION:** Ipswich, MA, Global projec

**DESCRIPTION:** Since 2000, Artcorp has enriched the environmental, health and human rights initiatives of hundreds of organizations in Central America with creative tools and strategies. In 2012, we compiled our best practices into a dynamic curriculum that we now offer to educators, advocates, and organizations around the globe. Our training, coaching and on-site support challenge those working on the frontlines of social change to see the world through a new lens that questions assumptions and stretches boundaries.

Through experiential, arts-based techniques and an integral approach to human development, our curriculum addresses three areas of behavior change: Individual Empowerment, Community Development, and Systemic Change. Our trainees deepen their own creativity and leadership capacity, while acquiring a toolkit to spread the spark and enhance their external facilitation and collaboration skills, boosting overall effectiveness in the advancement of their missions.

Organizations and individuals alike can take advantage of our follow-up Technical Assistance as they carry out their visions. Our creative team is highly experienced and passionate about working at the intersection of art and social change.

*Program Change:* Our programs have evolved into a cascading training model to build grassroots networks, widen our scope and deepen impact. The evolution of our model has heralded the transformation of ArtCorps into a new organization in 2016: WThe Creative Action Institute! Stay tuned for more soon!

**DURATION:** 12 days for a 4 course certificate program. Individual course 3 days (est.)

**PARTICIPANTS:** Artists, arts administrators, social change activists

**COST:** No Information

<http://artcorp.org/Training-Services>

**SPONSOR/ PRESENTER:** A Blade of Grass

**PROGRAM:** ABOG FELLOWSHIP FOR SOCIALLY ENGAGED ART

**LOCATION:** New York based, National, International constituency

**DESCRIPTION:** A Blade of Grass supports individual artists and collectives who are working in leadership roles and in partnership with communities, in ways that are relevant in everyday life, at ambitious scale, to enact social change. The ABOG Fellowship for Socially Engaged Art is an active, year-long funding and learning relationship between ABOG Fellows and A Blade of Grass. Fellows become active members in a cohort and participants in a program that features a range of services, including:

- Project support of \$20,000 with minimal restriction (budget line items may include things like living expenses that are not direct project expenses).
- A two-day orientation that explores ABOG's documentation and assessment models, and includes workshops on strategies for community engagement.
- Up to three co-assessment meetings with other Fellows to share progress and challenges, and offer feedback to one another.
- Support and feedback for ongoing self-assessment in the form of collaborative action research.
- Assessment by an outside evaluator. We want to understand how the projects we fund impact communities, and capture and share innovative ideas and successful models for future use.
- ABOG production of a short video documentary on each project.
- Access to our broad network of specialists outside the art world. Ask us how we can help you connect with experts in issues your project addresses!

**DURATION:** 1 year

**PARTICIPANTS:** Artists or artist collectives working independently who are US citizens, or US residents with legal work status and have projects that engage directly with a specific community or communities.

**COST:** No Cost

<http://www.abladeofgrass.org/application/guidelines/>

---

**SPONSOR/ PRESENTER:** Alliance of Artists Communities

**PROGRAM:** Social Practice Toolkits

**LOCATION:** Providence, RI, National constituency

**DESCRIPTION:** While artist residencies have traditionally provided opportunities for artists to work in solitude, many residency programs today are designed specifically around artists engaging the local community. Increasingly, organizations still primarily offering retreat-style residencies are expanding into community-engaged work as well, and looking for best-practices from peers. In response to these significant shifts in the residency field, the Alliance began a discovery project with two guiding questions:

- How can artist residencies be a platform for engaging communities in meaningful and responsible ways?
- What do artists need to succeed in community-engaged work, and how best can residency programs serve those needs?

**DURATION:** Self-organized

**PARTICIPANTS:** Online, artists, residency program operators

**COST:** Free

<http://www.artistcommunities.org/news/new-social-practice-toolkits>

**SPONSOR/ PRESENTER:** BuildaBridge International

**PROGRAM:** The BuildaBridge Annual Institute for Arts & Transformation

**LOCATION:** Philadelphia, PA, US audience

**DESCRIPTION:** The BuildaBridge Institute is a training and applied research academy designed to prepare practitioners to integrate the arts effectively in education and community development. Now in its 14th year, the Annual Institute is an intensive experience that provides opportunities for professional development in arts-based methods for healing, empowerment, and community transformation. Artists, teachers, social service professionals, youth workers, non-profit personnel, community and congregational leaders are welcome to attend. Since 2007, the BuildaBridge Institute has partnered with Eastern University as an educational alliance for the **Master of Arts Degree in Urban Studies: Community Arts Concentration**.

**DURATION:** 9 day, 2 day, & 1 day courses

**PARTICIPANTS:** Cross-sector, artists, youth workers, community and faith leaders, teachers, social service professionals, and nonprofit organization personnel

**COST:** 2 day course \$250, 9 day course \$965, special 1 day course \$125

<http://buildabridge.org/>

---

**SPONSOR/ PRESENTER:** Cornerstone Theater

**PROGRAM:** Cornerstone Institute Summer Residency

**LOCATION:** Los Angeles, US audience

**DESCRIPTION:** The program offers an immersive, hands-on collaborative experience creating theater and exploring strategies for community engagement while living with and within a small, diverse community. Participants learn both through classroom training and hands-on creation of a community-specific production. Cornerstone company members and carefully chosen guest artists lead the artistic process and serve as faculty and mentors.

**DURATION:** 32 days, 270 hours

**PARTICIPANTS:** Cross-sector

**COST:** No Information

<http://cornerstonetheater.org/institute>

---

**SPONSOR/ PRESENTER:** Center for Performance and Public Practice

**PROGRAM:** Sojourn Summer Institute

**LOCATION:** Chicago, International audience

**DESCRIPTION:** This five day session offers participants working in ensemble, arts institution, education and community settings an opportunity to explore techniques & strategies for use in collaborative work with adults (and/or young people) in a variety of settings to:

- Create original performance material from a variety of starting impulses;
- Build skills of leadership and authorship for collaborative new work development;
- Build partnerships between artists and non-arts sector partners;
- Broaden the conceptual and tactical approaches available for imagining new projects and programming that respond to non-arts partner needs;
- Develop facilitation structures for civic dialogue around challenging community identified issues;
- Establish process tools to aid collaboration and co-authorship on cross-discipline and cross sector projects;
- Explore social & political issues through collaborative conceptual, improvisational & physical investigations.

**DURATION:** 6 days

**PARTICIPANTS:** Adults working in theater, arts education, and community

**COST:** \$375

<http://www.sojourntheatre.org/training/>

---

**SPONSOR/ PRESENTER:** Intermedia Arts

**PROGRAM:** Creative Community Leadership Institute

**LOCATION:** Minneapolis/St. Paul and selected communities in Minnesota, North Dakota, and South Dakota

**DESCRIPTION:** Intermedia Arts' Creative Community Leadership Institute (CCLI) fosters healthy, capable and equitable communities by building the skills and network of leaders working at the intersection of the arts and community change. Founded in 2002 by some of the foremost practitioners and thinkers in the field of arts-based community development, CCLI has trained more than 230 active, cross-sector changemakers and creative placemakers.

This intensive five-month program of hands-on workshops and on-site experiences is designed to build capacity for arts-based community development partnerships in service to communities facing rapid change and complex issues. The program is rooted in the belief that for communities to thrive we need creative leaders who can engage people across large divides and establish enough common ground to develop cooperative and just solutions. These are the skills the Creative Community Leadership Institute builds.

The CCLI alumni network includes community-engaged artists, and community leaders working to make positive change in education, environment, food systems, government, health, housing, jobs, labor, philanthropy, public policy, racial justice, transportation, and youth development. CCLI is supported by the Bush Foundation.

**DURATION:** 4-5 months, 100 hours

**PARTICIPANTS:** Cross-sector

**COST:** Free to those selected

<http://www.IntermediaArts.org/leadership-institute1>



**SPONSOR/ PRESENTER:** International Center of Art for Social Change: Simon Fraser University

**PROGRAM:** The Chataqua Project

**LOCATION:** Vancouver, Canada, International audience

**DESCRIPTION:** The Chataqua Project is a series of hands-on workshops and dialogues. The project is designed to build new relationships between innovators working in different sectors: including economic development, business, social innovation, and the justice system; with those working on inter-cultural and inter-generational issues; in education; and on sustainability and environmental issues.

**DURATION:** A series of 1 day events

**PARTICIPANTS:** Workers in the arts, economic development, business, social innovation, and the justice system

**COST:** Free

[http://www.icasc.ca/chataqua\\_project](http://www.icasc.ca/chataqua_project)

---

**SPONSOR/ PRESENTER:** The Intersector Project

**PROGRAM:** The Intersector Project Toolkit

**LOCATION:** New York, NY, US audience

**DESCRIPTION:** The Intersector Project's Toolkit draws from extensive research to highlight tactics that enable leaders in every sector to design and implement successful collaborative initiatives. The Toolkit was developed from interviews with practitioners in every sector, case studies, literature reviews, and analysis of other practitioner guides.

Case Studies: One of the leading libraries on cross-sector collaborations in the United States, our case studies profile leadership and tactics from successful intersector collaborations across the United States in a variety of issue areas, including community revitalization, health and well-being, infrastructure, education, and environmental conservation. Our case studies are developed through research and interviews with the leaders who have driven these collaborative efforts.

**DURATION:** Project specific

**PARTICIPANTS:** Cross-sector Toolkit users, public sector and business sector clients

**COST:** Toolkit is free, also Fee-based

<http://intersector.com/about/the-intersector-project/>

---

**SPONSOR/ PRESENTER:** The Laundromat Project

**PROGRAM:** Create Change Professional Development Fellows

**LOCATION:** New York, NY

**DESCRIPTION:** The Laundromat Project offers a six-month series of workshops and programs for artists interested in developing or deepening their practice of making socially relevant, socially engaged art. Our Fellowship program exists in a near-vacuum of effective, affordable, intensive training for artists interested in learning how to do community-based, social practice work better and deeper. Entering its fifth year, the Fellowship runs from May to October. Participation in the program requires a significant time commitment of roughly 200 hours. Up to 15 fellows are selected per year.

**DURATION:** 200 hours

**PARTICIPANTS:** Artists

**COST:** \$500

<http://www.laundromatproject.org/create-change.htm>

---

**SPONSOR/ PRESENTER:** The Laundromat Project

**PROGRAM:** Public Artists-in-Residence Program

**LOCATION:** New York, NY

**DESCRIPTION:** The Residency is for artists of color with a demonstrated record of developing community-based public art projects who are comfortable engaging their neighbors in participatory, socially engaged work. Residents should live in the neighborhood where they plan to work: Bedford-Stuyvesant, Harlem, or Hunts Point / Longwood.

**DURATION:** Ongoing

**PARTICIPANTS:** Artists of color within specific NY neighbor-hoods

**COST:** No Information

<http://laundromatproject.org/what-we-do/programs/create-change/about/>

---

**SPONSOR/ PRESENTER:** Mural Arts Program

**PROGRAM:** Mural Training Program

**LOCATION:** Philadelphia, PA

**DESCRIPTION:** Each year the Mural Arts Program offers a Muralist Training Program for artists interested in adapting their skills to public mural-making. The Muralist Training Program offers the following:

- A comprehensive overview of the community mural-making process
- An in-depth look at design challenges that arise in the community mural process
- Step-by-step instruction on mural making techniques, including wall preparation, design enlargement, paint application, the cloth method, and sealing the completed project
- A detailed look at materials required for best results—from primers and paints to brushes and sealers
- An opportunity to acquire hands-on skills and exhibit your work
- An opportunity to work on a large-scale public mural project with one of the Mural Arts Program's experienced mural painters
- History of the Mural Arts Program and its work in Philadelphia communities over the past 25 years

**DURATION:** Annually

**PARTICIPANTS:** Visual artists who apply and are accepted who are interested in adapting their skills to public mural-making

**COST:** \$150

<http://www.muralarts.org/mural-training-program>

---

**SPONSOR/ PRESENTER:** National Guild for Community Arts Education

**PROGRAM:** Community Arts Education Leadership Institute (CAELI) A Seven-Month Leadership Development Program

**LOCATION:** New York, NY, US audience

**DESCRIPTION:** The Community Arts Education Leadership Institute (CAELI) provides an intensive, transformative experience through which current and aspiring leaders advance their skills by engaging with top leadership trainers and nationally known practitioners. It is ideally suited for those in executive positions or preparing to move into such positions.

The seven-month program includes a five-day seminar at Bryn Mawr College (Philadelphia, PA), advanced assignments, a 360-degree feedback process, and follow-up coaching.

CAELI defines leadership as “behaving in ways that bring people together to move things forward.”

**DURATION:** 5 days in resi-dence, 7 months, post

**PARTICIPANTS:** Executive leaders in community arts education

**COST:** \$2,000 Guild member orgs. \$2,400 for others. R&B \$495.

<http://www.nationalguild.org/Programs/Professional-Development/Community-Arts-Education-Leadership-Institute.aspx>

**SPONSOR/ PRESENTER:** Littlelobe, University of New Mexico

**PROGRAM:** Littlelobe Center for Creative Community Engagement

**LOCATION:** Santa Fe, NM

**DESCRIPTION:** Together with a range of community partners, Littlelobe has started a training initiative to develop a pool of skilled artists and cultural workers to promote arts-based civic engagement in the southwest. CCCE provides practical skill-building residencies and workshops to build bridges between organizers, cultural workers and artists by introducing them to each other and facilitating cross-sector work.

**DURATION:** 10 days

**PARTICIPANTS:** Students, organizers, cultural workers and artists

**COST:** No Information

<http://artslearninglab.unm.edu/littlelobe/>

---

**SPONSOR/ PRESENTER:** National Arts Strategies

**PROGRAM:** Creative Community Fellows

**LOCATION:** Online and in-person National Cohort

**DESCRIPTION:** The *Creative Community Fellows* program is for leaders working at the intersection of culture and community. We give them tools, training and access to a community of support. This combination fuels their visions for community change, sparking new ideas and helping propel them into action. This community of change-makers, combined with Fellows from the first cohort, creates a powerful network in which ideas and opportunities flow freely. The inaugural class demonstrated how the collective wisdom of Fellows, mentors, faculty and communities fuels each project and creates a global dialogue about the ways in which culture can restore and animate communities.

**DURATION:** 9 Months

**PARTICIPANTS:** Artists, activists, community organizers, administrators and entrepreneurs

**COST:** Free to selected fellows, + travel costs

[http://www.artstrategies.org/programs/creative\\_community\\_fellows/about.php](http://www.artstrategies.org/programs/creative_community_fellows/about.php)



**SPONSOR/ PRESENTER:** Presidio Institute

**PROGRAM:** Cross-Sector Leadership Institute and Collaborative Solutions Lab

**LOCATION:** San Francisco, CA, US audience

**DESCRIPTION:** With anchor partners the **White House Office of Social Innovation and Civic Participation, Office of Personnel Management**, and the **Presidio Trust**, the Cross Sector Leadership Fellows program will develop leaders that can engage and collaborate to greater effect across business, government and non-profit sectors.

Collaborative Solutions Lab is a fast-paced and highly engaging innovation experience with a focus on "learning by doing" and a bias toward action. In a matter of hours, participants create innovative solutions to internal, business, or social challenges that they can start testing immediately. These solutions come with built-in buy-in from participants who take ownership as co-creators. Facilitated by expert team members from SMALLIFY, the lab practices are accessible and easy to use so that participants can reapply the practices to address future challenges. In addition to generating solutions to specific challenges, every lab fosters collaboration and provides participants with critical skills in problem definition, creative problem solving, end-user empathy, rapid prototyping, decision-making, and a mindset for innovation.

**DURATION:** ½ day to multi-day

**PARTICIPANTS:** Organizational teams

**COST:** No Information

<http://institute.presidio.gov/Pages/COLLABORATIVE-SOLUTIONS%E2%80%8B-LAB.aspx>

---

**SPONSOR/ PRESENTER:** St. Louis Regional Arts Commission

**PROGRAM:** Community Arts Training (CAT) Institute

**LOCATION:** St. Louis County, MO

**DESCRIPTION:** Since 1997, The CAT Institute has offered a five-month curriculum fostering successful partnerships among artists, social workers, educators and community activists with the goal of creating significant arts programs in community settings such as neighborhood organizations, social service agencies, homeless shelters, hospices, labor unions, and after-school programs. Over 220 CAT graduates are currently working in St. Louis.

**DURATION:** 5 months

**PARTICIPANTS:** Cross-sector

**COST:** Free to those selected

<http://www.art-stl.com/CAT/>

**SPONSOR/ PRESENTER:** Santa Fe Art Institute

**PROGRAM:** Thematic Residency Program: 2015 Theme: Water Rights

**LOCATION:** Santa Fe, NM

**DESCRIPTION:** SFAI is a multidisciplinary hub for using creativity to create positive social change. SFAI brings together a myriad of disciplines and people to work within our four programs: residency, education, social entrepreneurship, and community. At SFAI, we ask how we can cultivate creative practices, engage with diverse communities, and address the most pressing social issues of our time. Recognizing the growing number of artists who desire to participate in a collaborative community of individuals seeking to address social issues, in 2014 the Santa Fe Art Institute (SFAI) initiated thematic residencies with Food Justice as the inaugural theme.

**DURATION:** 1 to 3 months

**PARTICIPANTS:** Artists, all disciplines, US and non-US

**COST:** \$1000/month, App Fee \$35

<http://www.artistcommunities.org/news/interview-thematic-residencies-sfai>

---

**SPONSOR/ PRESENTER:** Sojourn Theatre

**PROGRAM:** Devising Civic Theatre: Performance, Social Practice & Dialogue

**LOCATION:** Portland, OR, National

**DESCRIPTION:** Training offers participants an opportunity to explore the techniques & strategies Sojourn Theatre artistic director Michael Rohd uses in collaborative work with groups in a variety of settings to devise performance material; build partnerships with non-arts sector civic collaborators; examine the potential of site-based and participatory activity; and explore social & political issues through collaborative conceptual, improvisational & physical investigations.

**DURATION:** 5 days

**PARTICIPANTS:** Adults working in theater, education & community settings

**COST:** \$350

<http://www.brownpapertickets.com/event/549532>

**SPONSOR/ PRESENTER:** StoryCorps

**PROGRAM:** StoryCorps U

**LOCATION:** National

**DESCRIPTION:** StoryCorpsU (SCU) is a yearlong program for 9th and 10th grade students in high-needs schools that uses StoryCorps' content and interview methods to support the development of identity and social intelligence by helping students discover the power of their own voice.

Piloted in 2009, SCU is a powerful tool for strengthening school relationships, a key factor in academic achievement. SCU helps students tell and share their own stories—stories of resilience and complexity that reflect their drive to achieve academic success and positive life outcomes, and their refusal to be defined by the challenges they face.

**DURATION:** School Year

**PARTICIPANTS:** 10th and 11th grade students

**COST:** Free

<https://storycorps.org/storycorpsu/>

---

**SPONSOR/ PRESENTER:** Urban Bush Women

**PROGRAM:** Summer Leadership Institute

**LOCATION:** New Orleans, LA

**DESCRIPTION:** Summer Leadership Institute (SLI) and B.O.L.D.-Builders, Organizers, & Leaders through Dance- connect dance professionals and community-based artists in a learning experience to leverage the arts as a vehicle for social activism and civic engagement and to strengthen the national network of community arts practitioners. This 10-day intensive serves as the foundation for all of the company's community engagement activities. This learning journey is infused with UBW's artistic process.

**DURATION:** 10 days

**PARTICIPANTS:** Dancers, community artists

**COST:** No Information

<http://www.urbanbushwomen.org/bold/summer-leadership-institute/about>

# COURSES, WORKSHOPS, AND RETREATS

**SPONSOR/ PRESENTER:** Acumen and IDEO

**PROGRAM:** Design Kit: The Course for Human-Centered Design

**LOCATION:** Online and local cohorts around the world

**DESCRIPTION:** Design Kit is a seven-week curriculum that introduces students to the concepts of human-centered design and how this approach can be used to create innovative, effective, and sustainable solutions for social change. This course has been created to reach those who are brand new to human-centered design, so no prior experience required. Students learn the human-centered design process by applying it to one of three pre-crafted real world design challenges (provided in the course). Students also have a choice to craft their own challenge. Each week students explore the main human-centered design concepts through readings, case studies, and short videos. Students then meet in-person with their design team to practice the relevant human-centered design methods. Students also with design teams around the world.

**DURATION:** 7 Weeks (5 hrs/wk)

**PARTICIPANTS:** Open to all, cross-sector

**COST:** Free

<http://plusacumen.org/courses/hcd-for-social-innovation/>

---

**SPONSOR/ PRESENTER:** Alternate Roots

**PROGRAM:** Resources for Social Change (Discontinued in 2013)

**LOCATION:** Atlanta, GA, US Southeast and US audience

**DESCRIPTION:** Resources for Social Change (RSC) teaches ideas and techniques to create social change through art including methods for initiating and building partnerships between cultural workers and their community partners, and ways of using the arts as “search engines” in community work. The program provides training, mentorship, and peer education to artists, cultural workers, arts administrators, students, and community activists from diverse cultures and disciplines.

**DURATION:**

**PARTICIPANTS:** Artists, activists, organizers

**COST:**

<https://alternateroots.org/arts-activism-tools/resources-for-social-change/>



**SPONSOR/ PRESENTER:** Alternate Roots

**PROGRAM:** Community Organizing Exchange3

**LOCATION:** Atlanta, GA,

**DESCRIPTION:** The Community Organizing Learning Exchange was an interactive weekend that uses popular education techniques and encourages creative and critical thinking. Participants shared and connected to historical movement moments that combined cultural work and community organizing. Participants will work together to create exercises and experiences that advance community work in their local sites, as well as, walk away with tips and tools on how to engage and mobilize their community.

**DURATION:** 2 days, Nov. 2014

**PARTICIPANTS:** Artists, activists, organizers

**COST:** Free + cost of travel

<https://alternateroots.org/community-organizing-learning-exchange/>

---

**SPONSOR/ PRESENTER:** Animating Democracy at Americans for the Arts

**PROGRAM:** Professional Development Workshops

**LOCATION:** National audience

**DESCRIPTION:** Animating Democracy professional development workshops share principles and effective practices of arts-based civic engagement and dialogue; provide tools to build projects with community partners; develop evaluation frameworks; and build civic engagement skills. The website offers in-depth profiles, case studies and tools for evaluating social impacts.

**DURATION:** TBA

**PARTICIPANTS:** Arts professionals and cross-sector

**COST:** TBA

<http://animatingdemocracy.org/programs-services>

**SPONSOR/ PRESENTER:** Artists-in-Context

**PROGRAM:** Connected and Consequential

**LOCATION:** New England

**DESCRIPTION:** Artists-in-Context is building regional conversations to focus on socially engaged, collaborative, creative practices. We are creating situations for networking, relationship building, learning and fostering new work that embeds art and creativity within the social change process. Connected and Consequential is a series of four regional conferences in New England that gathers artists, activists, academics and other creative civic actors who want to explore the intersection of art and other fields. Through case studies and moderated discussions, conference participants examine and discuss how artists and their collaborators are using their creativity and finely honed skills to intervene in the major issues of our time to produce positive social outcomes.

**DURATION:** 4, 1 day to 3 day events

**PARTICIPANTS:** Artists, activists, academics and other creative civic actors

**COST:** Free

<http://www.artistsincontext.org/index.php/connected-a-consequential.html>

---

**SPONSOR/ PRESENTER:** Art and Democracy Project

**PROGRAM:** No Information

**LOCATION:** New York, NY, US audience

**DESCRIPTION:** The Arts & Democracy Project regularly brings together artists, organizers, funders, and policymakers for workshops, presentations, roundtable conversations and networking events across the U.S.

**DURATION:** TBA

**PARTICIPANTS:** Artists, organizers, funders, and policy makers

**COST:** TBA

<http://artsanddemocracy.org/what-we-do/convenings-and-presentations/>

---

**SPONSOR/ PRESENTER:** Arts and Society

**PROGRAM:** International Conference on Arts and Society (various sites around the world)

**LOCATION:** University of Illinois Champaign, IL, International audience

**DESCRIPTION:** Founded in 2000, **The Arts in Society Knowledge Community** offers an interdisciplinary forum for discussion of the role of the arts in society. It is a place for critical engagement, examination and experimentation, developing ideas that connect the arts to their contexts in the world – on stage, in studios and theaters, in classrooms, in museums and galleries, on the streets and in communities.

The **International Conference on the Arts in Society** attendees include leaders in the field, as well as emerging scholars, who travel to the conference from all corners of the globe and represent a broad range of disciplines and perspectives. A variety of presentation options and session types offer opportunities for attendees to share their work, discuss key issues in the field, and build relationships with attendees.

**DURATION:** 3 days

**PARTICIPANTS:** Leaders in the arts field, scholars, researchers

**COST:** \$600, virtual attendee \$250

<http://artsinsociety.com/2016-conference>

---

**SPONSOR/ PRESENTER:** Creative Capital

**PROGRAM:** Community Engagement Workshop

**LOCATION:** New York, NY, US audience

**DESCRIPTION:** The Community Engagement Workshop is designed to help artists clarify their objectives and gain the grass roots organizing and management skills they need to work with multiple stakeholders and produce successful projects. Topics include:

- Strategies and practices involved in making and supporting community-engaged artwork of all disciplines
- Managing and clarifying roles and expectations
  - Ways to engage a wide range of stakeholders in the process, production, funding and distribution of the work
  - Communication skills for working with stakeholders from varying fields outside the art world, including conflict resolution techniques
  - Essentials of grassroots fundraising, community partnerships and audience building
  - Understanding contracts, authorship and work for hire
  - Case studies from a range of disciplines

**DURATION:** 8 hours

**PARTICIPANTS:** Artists

**COST:** \$6,550 to \$7,350

<http://creative-capital.org/pdp/workshops/ace>

---

**SPONSOR/ PRESENTER:** Creative Time

**PROGRAM:** The Creative Time Summit

**LOCATION:** New York, NY, US, international audience

**DESCRIPTION:** Artists have always raised their voices to speak truth to power, and have never been more important than at this moment in history, when social movements are erupting around the world. At Creative Time, we believe that artists are truly change agents, with the ability to affect society for the better.

**CONTINUED ON PAGE 28**

Each year, the Creative Time Summit explores the many ways in which artists are tackling the world's most challenging social and political issues. Innovative artists, activists, writers, and curators take the Summit stage to present bold new strategies for social change to a global audience. Since its inception six years ago, the Summit has seen hundreds of luminaries—from famed philosopher Slavoj Žižek, to legendary art critic Lucy Lippard, artist Rick Lowe, and Academy Award nominated filmmaker Laura Poitras, to name only a few—present their unflinching visions to thousands live in the theatre and online.

**DURATION:** 2 days

**PARTICIPANTS:** Open to all

**COST:** \$0-\$350

<http://creativetime.org/summit/overview/>

---

**SPONSOR/ PRESENTER:** Dance Exchange

**PROGRAM:** Moving Field Guide

**LOCATION:** Tacoma Park, MD, US audience

**DESCRIPTION:** An environmental experience partnering artists and scientists

The Moving Field Guide, conceived and directed by choreographer and Dance Exchange Artistic Director Cassie Meador, is an interactive experience led by Dance Exchange artists, naturalists, and regional experts in ecology. Moving Field Guide projects look at how the arts can offer creative tools for knowing a place, not just using a place. The project provides people across generations an opportunity to get outdoors and gain a lasting understanding of the natural world. Participants move through experiences that build upon discovery, appreciation, recognition, and stewardship of the environment.

During this immersive experience participants activate their senses and observation skills through a series of outdoor movement activities. Combining an artistic and ecological approach to learning, Moving Field Guides help participants to consider the beauty, complexity, and human impact on the environment around them.

**DURATION:** TBA

**PARTICIPANTS:** TBA

**COST:** TBA

<http://danceexchange.org/projects/moving-field-guide/>

---

**SPONSOR/ PRESENTER:** DIY Creative Placemaking

**PROGRAM:** Artscape

**LOCATION:** Toronto CA, online

**DESCRIPTION:** A series of 6 webinars designed to introduce participants to remarkable projects in creative placemaking practice in our latest webinar series. Learn about innovative approaches that leverage the power of the arts to support people in underserved communities, strengthen community economic development initiatives, celebrate cultural heritage, and anchor creative production and exhibition spaces in a wide range of contexts across North America.

Creative Placemaking Toolbox: this toolbox is designed to provide you with the tools and resources you'll need to get started on your own cultural facility development or to explore the practice of creative placemaking.

**DURATION:** 6, 60- minute webinars

**PARTICIPANTS:** Cross-sector

**COST:** \$30 per Webinar

<http://artscapediy.org/Resources/Creative-Placemaking-Webinars.aspx#sthash.EJc7YJNt.dpuf>

---

**SPONSOR/ PRESENTER:** The Feast

**PROGRAM:** The Feast Impact

**LOCATION:** Brooklyn (2015), Worldwide

**DESCRIPTION:** The Feast Impact is an epic event that brings together inspired people from across disciplines to apply their skills to world-changing opportunities for innovation. Over three days, each participant will share what they know, gain personal and interdisciplinary insight, and advance the work of today's greatest entrepreneurs. Through collaboration, embodied experiences, and unlocking the power of our human potential, we create an experience of abundance unlike any other.

Each day offers speakers, workshops, action pods, 1:1 mentor sessions, music, and topical breakout groups that allow you to find direction, contribute to game-changing innovations, and tackle issues that are important to you and the Feast community.

**DURATION:** 2-3 days

**PARTICIPANTS:** Cross-sector, invitation only

**COST:** Free

<http://feastongood.com/>

**SPONSOR/ PRESENTER:** The Guapamacátaro Center for Art and Ecology

**PROGRAM:** Art and Ecology Residencies

**LOCATION:** Michoacan, Mexico, International audience

**DESCRIPTION:** Each year we hold two interdisciplinary sessions, one in late winter (Jan-Feb) and one in early summer (May-June). During their stay participants use the hacienda grounds as a laboratory for the creative process and engaging with the local community. They are free to work whenever desired in the provided studios and anywhere in the property. Experimentation is encouraged as is discourse and collaboration. Because of the relative inaccessibility of the place and a desired cohesiveness of the group, all participants are required to be there the whole time, arriving and departing on specific dates and times.

**DURATION:** 3-4 weeks

**PARTICIPANTS:** Artists

**COST:** \$750 (board costs)

<http://guapamacataro.org/programs/residency/>

---

**SPONSOR/ PRESENTER:** IDEO

**PROGRAM:** IDEA U

**LOCATION:** Online

**DESCRIPTION:** IDEO U is an online school where anyone can unlock their creative potential through design thinking and collaboration. Three courses are offered.

**For Individuals:** Build skills that enable you to uncover and act on the unmet needs of your customers, whether you're starting your own venture or creating value within an organization. Our approaches will help you work smarter and achieve results more quickly.

**For Teams:** Are you looking for new ways to get your team inspired about your end users? Learn methodologies that give your team a common language for innovation so that everyone can work together towards breakthrough ideas and solutions.

**DURATION:** 5-6 weeks

**PARTICIPANTS:** Creatives, Designers, entrepreneurs

**COST:** \$399/course

<http://www.ideou.com/>



**SPONSOR/ PRESENTER:** The Owls Nest Retreat

**PROGRAM:** No Information

**LOCATION:** Austin, TX

**DESCRIPTION:** Led by Lynn Hoare and Karen LaShelle, Owl's Nest is a weekend retreat for women who use the arts to engage community. It offers women a chance to gather with other working professionals to explore their roles as facilitators, program directors, artists and scholars in a creative, comforting, natural setting. Using our own stories as source and resource to build community and carve and create new ideas.

**DURATION:** 3 days

**PARTICIPANTS:** Facilitators, program directors, artists and scholars

**COST:** \$185

<http://owlsnestretreat.wordpress.com/>

---

**SPONSOR/ PRESENTER:** Open Engagement

**PROGRAM:** Annual Open Engagement Conference

**LOCATION:** US, International, Open Engagement is an itinerant conference taking place in a different city each year

**DESCRIPTION:** Open Engagement (OE) is an annual, three-day, artist-led conference dedicated to expanding the dialogue around and creating a site of care for the field of socially engaged art. The conference highlights the work of transdisciplinary artists, activists, students, scholars, community members, and organizations working within the complex social issues and struggles of our time.

Since 2007, OE has presented seven conferences in two countries and four cities, hosting over 1,100 presenters and over 4,000 attendees. Annual programming is selected by committees comprised of artists, educators, professionals, and community members from a free, open call for proposals.

Open Engagement is coordinated by a national consortium of institutions and organizations dedicated to supporting socially engaged art. Representatives from **A Blade of Grass, California College of the Arts, Oakland Museum of California, Queens Museum,** and **University of Chicago Illinois** will work closely with the Open Engagement core team to shape and situate the itinerant conference.

**DURATION:** 3 days

**PARTICIPANTS:** Featured artists apply through open call, and are selected by sponsors

**COST:** Free to public

<http://openengagement.info/>

**SPONSOR/ PRESENTER:** The National Consortium for Creative Placemaking

**PROGRAM:** Creative Placemaking Summit

**LOCATION:** Rutgers University, National Constituency

**DESCRIPTION:** The Creative Placemaking Leadership Summit is described as a “a great way to build your knowledge and networks. “In this national program, participants engage experts in the creative placemaking field and others involved in communities. Goals include: Sharing knowledge, getting tips to help you work out a pesky problem, building a more diverse base of connections and enhancing skill sets. The 2016 Summit focuses on two senses of the word equity: social justice and building capital.

The program is produced by several partners. The Leadership Summit is a premiere event for anyone involved in the growing field of creative placemaking.

**DURATION:** 1 day

**PARTICIPANTS:** Open

**COST:** \$106

<http://www.cpsummit2016.org/>

---

# COLLEGE AND UNIVERSITY PROGRAMS

*Please Note: Grey shaded programs are re-organizing or are on hiatus.*

## ALABAMA

NONDEGREE COURSE/PROGRAM

### **Rural Studio**

School of Architecture

Auburn University, Newbern

<http://www.ruralstudio.org>

## ARIZONA

DEGREE PROGRAM

### **M.F.A. and Ph.D. in Theatre for Youth**

Herberger Institute for Design and the Arts

Arizona State University, Tempe

<https://filmdancetheatre.asu.edu/degree-programs/theatre-degree/master-fine-arts-theatre-theatre-youth>

DEGREE PROGRAM

### **Certificate in Socially Engaged Practice**

Herberger Institute for Design and the Arts

Arizona State University, Tempe

[http://herbergerinstitute.asu.edu/institute/initiatives/socially\\_engaged\\_certificate/](http://herbergerinstitute.asu.edu/institute/initiatives/socially_engaged_certificate/)

## CALIFORNIA

NONDEGREE COURSE/PROGRAM

### **Center for Art and Public Life**

College of the Arts, Oakland & San Francisco

<https://center.cca.edu>

NONDEGREE COURSE/PROGRAM

### **Community Arts Partnership**

California Institute of the Arts, Valencia

<https://calarts.edu/cap>

FELLOWSHIP

### **Paula Altvater Fellowship**

Cornerstone Theater Company, Los Angeles

(currently discontinued, stay tuned for future opportunities)

<http://cornerstonetheater.org/opportunities/>

DEGREE PROGRAM

### **B.A. in Performing Arts and Social Justice**

Department of Performing Arts

University of San Francisco

<https://www.usfca.edu/arts-sciences/undergraduate-programs/performing-arts/performing-arts-and-social-justice-major>

DEGREE PROGRAM

### **Master of Public Art Studies (MPAS)**

Roski School of Art and Design

University of Southern California, Los Angeles

<http://roski.usc.edu/pas/>

DEGREE PROGRAM

### **M.F.A. in Ensemble-Based Physical Theatre**

Dell'Arte International School of Physical Theatre,

Blue Lake

<https://dellarte.com/school/>

NONDEGREE COURSE/PROGRAM

### **Arts Activism and AIDS Awareness courses and programs**

Department of World Arts and Cultures/Dance

Art & Global Health Center

University of California, Los Angeles

<http://www.wacd.ucla.edu/center>

DEGREE PROGRAM

### **Minor, Applied Theatre Arts**

School of Dramatic Arts

University of Southern California, Los Angeles

(M.A. Program on hiatus with no set restart date, Minor still available)

[dramaticarts.usc.edu/programs/undergraduate/minors/](http://dramaticarts.usc.edu/programs/undergraduate/minors/)

DEGREE PROGRAM

**M.A. in Transformative Arts**

School of Holistic Studies, Department of Arts & Consciousness

John F. Kennedy University, Pleasant Hill

*(program discontinued, most similar is listed below)*

M.A. degree in Counseling Psychology –

Specialization in Expressive Arts

<http://www.jfku.edu/assets/resources/degreeResources/ExpArtsSpecDec15.pdf>

DEGREE PROGRAM

**B.A. in Theatre, Theatre in Education and Community Track**

Department of Theatre and New Dance

Cal Poly Pomona

<https://www.cpp.edu/~class/theatre-new-dance/academics/index.shtml>

DEGREE PROGRAM

**M.F.A. in Public Practice**

Otis College of Art and Design,

Los Angeles

<http://www.otis.edu/graduate-public-practice>

DEGREE PROGRAM

**B.A. in Visual and Public Art**

Visual and Public Art Department

College of Arts, Humanities and Social Sciences

California State University Monterey Bay, Seaside

<https://csumb.edu/vpa/visual-public-art-ba>

DEGREE PROGRAM

**B.F.A. in Community Arts**

California College of the Arts, Oakland and San Francisco

<https://www.cca.edu/academics/community-arts>

DEGREE PROGRAM

**M.A. in Social Practice & Public Forms**

California College of the Arts, Oakland and San Francisco

<https://www.cca.edu/academics/graduate/social-practice>

DEGREE PROGRAM

**Public Art Certificate Program**

Berkeley City College, Berkeley

<http://www.berkeleycitycollege.edu/wp/art/public-art-certificate-program-of-study/>

NONDEGREE PROGRAM/WORKSHOP

**Certificate in Expressive Arts for Healing & Social Change**

Sofia University, Palo Alto

<https://sofiausa.wufoo.com/forms/certificate-in-person-centered-expressive-arts/>

NONDEGREE PROGRAM

**Expressive Arts Training Programs**

Tamalpa Institute, Kentfield

<http://www.tamalpa.org/programs/programs.html>

NONDEGREE PROGRAM

**Interfaith Ordination Program**

Chaplaincy Institute, Berkeley

[http://www.artheals.org/resources/schools\\_programs.html](http://www.artheals.org/resources/schools_programs.html)

DEGREE PROGRAM

**M.A. in Engaged Humanities & the Creative Life**

Pacifica Graduate Institute, Carpenteria

<http://www.pacifica.edu/degree-programs/ma-engaged-humanities-creative-life>

NONDEGREE PROGRAM

**Certification Programs in Participatory Arts & Somatic Research**

Moving On Center, East Bay

<http://www.movingoncenter.org/CertificationPrograms.htm>

NONDEGREE PROGRAM

**Professional Diploma**

Expressive Arts Institute, San Diego

<http://www.expressiveartsinstitute.org/programs/professional-training/>

NONDEGREE PROGRAM

**Certificates in Psychology & Humanistic Studies**

Saybrook University, San Francisco

<http://www.saybrook.edu/academic-affairs/non-degree/pii>

CANADA

WORKSHOPS

**Theatre for Living**

Vancouver, B.C.

<http://theatreforliving.com/workshops.htm>

## DEGREE PROGRAM

**B.F.A. in Theatre**

Specialization in Performance Creation

Concordia University, Montreal, Quebec

<http://www.concordia.ca/finearts/theatre/programs/performance-creation.html>

## DEGREE PROGRAM

**B.A. (Honours Drama in Education and Community)**

School of Dramatic Art

Arts, Humanities &amp; Social Sciences Dept.

University of Windsor, Ontario

<http://www1.uwindsor.ca/drama/drama-in-education-and-community>

## DEGREE PROGRAM

**B.F.A. in Theatre with Applied Theatre Specialization**

University of Victoria, Victoria, B.C.

[http://finearts.uvic.ca/theatre/future-students/specialties/applied\\_theatre/](http://finearts.uvic.ca/theatre/future-students/specialties/applied_theatre/)

## DEGREE PROGRAM

**Community Arts Practice Degree and Certificate Program**

Faculties of Environmental Studies and Fine Arts

York University, Toronto, Ontario

<http://fes.yorku.ca/apply/bes/cap/>

## NONDEGREE COURSE/PROGRAM

**National Aboriginal Arts Animator Program**

Wikwemikong Unceded Indian Reserve

Manitowaning, Manitoulin Island, Lake Huron, Ontario

<http://www.debaj.ca/content/naaap>

## DEGREE PROGRAM

**Certificate in Cultural Planning, Online**

Continuing Studies Dept.

University of British Columbia (UBC)

<https://cstudies.ubc.ca/programs/cultural-planning-certificate>

## DEGREE PROGRAM

**M.Ed. Arts for Social Change**

Faculty of Education

Simon Fraser University, Burnaby, B.C.

<https://www.sfu.ca/education/gs/degreediploma/masters/ci-arts2016.html>

## DEGREE PROGRAM

**Graduate Certificate in Expressive Arts**

Halliburton School of the Arts

Fleming College, Halliburton, Ontario

<http://flemingcollege.ca/programs/expressive-arts>

## COLORADO

## DEGREE PROGRAM

**M.A. Arts Development and Program Management: Art, Literature and Culture concentration**

College of Professional and Continuing Studies

University of Denver, Denver

<http://universitycollege.du.edu/mals/degree/masters/arts-development-and-program-management-online/degreeid/423>

## FLORIDA

## DEGREE PROGRAM

**Arts and Community Practice Certificate Programs**

Florida State University, Tallahassee

<http://www.academic-guide.fsu.edu/certificates.html>

## DEGREE PROGRAM

**M.S. in Education with specialization in Interdisciplinary Arts**

Fischler School of Education &amp; Human Services

Nova Southeastern University, Ft. Lauderdale

<http://www.schoolofed.nova.edu/iap/mission.htm>

## DEGREE PROGRAM

**Online Graduate Certificate in Arts in Medicine**

College of Fine Arts

University of Florida, Gainesville

<http://legacy.arts.ufl.edu/cam/GradCertificate.aspx>

## HAWAII

## Degree Program

M.A., Ph.D. in Expressive Arts Therapy

International University of Professional Studies, Maui

<http://www.iups.edu/Programs/ExpressiveArtsTherapy/tabid/108/Default.aspx>



## ILLINOIS

### NONDEGREE COURSE/PROGRAM

#### **Center for Community Arts Partnerships**

Columbia College, Chicago

<http://www.colum.edu/ccap/>

### DEGREE PROGRAM

#### **M.A. in Arts Administration and Policy**

School of the Art Institute of Chicago

<http://www.saic.edu/academics/graduatedegrees/maaap/>

### DEGREE PROGRAM

#### **Business & Entrepreneurship M.A. in Arts Management, Arts in Youth and Community Development concentration**

Columbia College, Chicago

<http://www.colum.edu/academics/fine-and-performing-arts/business-and-entrepreneurship/graduate-programs.html>

### NONDEGREE PROGRAM

#### **Center for Community Arts Partnerships**

Columbia College, Chicago

<http://www.colum.edu/ccap/about-ccap/index.html>

### DEGREE PROGRAM

#### **B.F.A. in Art Education**

School of Art + Design

University of Illinois at Chicago

<http://www.art.illinois.edu/content/undergraduate/programs/art-education/>

### NONDEGREE PROGRAM/COURSE

#### **Art 190: Intro to Socially Engaged Art**

School of Art + Art History

University of Illinois at Chicago

<http://artandarthistory.uic.edu/courses-art>

### DEGREE PROGRAM

#### **M.A. in Art, Community Arts Option, online program**

Art Education Dept.

Eastern Illinois University, Charleston

[http://catalog.eiu.edu/preview\\_program.php?catoid=27&poid=3994&returnto=1059](http://catalog.eiu.edu/preview_program.php?catoid=27&poid=3994&returnto=1059)

## IOWA

### NONDEGREE COURSE/PROGRAM

#### **Collaborative Humanities and Arts Network for Growth and Education (CHANGE)**

Gender Women's and Sexuality Studies Program

University of Iowa, Iowa City

<http://rachelwilliams.squarespace.com>

## KANSAS

### NONDEGREE COURSE/PROGRAM

#### **Studio 804**

School of Architecture, Design & Planning

University of Kansas, Kansas City

<http://architecture.ku.edu>

## LOUISIANA

### NONDEGREE COURSE/PROGRAM

#### **Community Arts Program**

Department of Art

Xavier University of Louisiana, New Orleans

<http://www.xula.edu/art/community+arts/>

### DEGREE PROGRAM

#### **Community Arts Minor**

Department of Art

Xavier University of Louisiana, New Orleans

<http://www.xula.edu/art/community+arts/programs/>

### NONDEGREE COURSE/PROGRAM

#### **National Center for the Urban Community**

Tulane and Xavier Universities, New Orleans

<http://www.tulane.edu/~so-inst/ncuc/education.html>

## MARYLAND

## DEGREE PROGRAM

**M.F.A. in Community Arts**

Center for Art Education

Maryland Institute College of Art, Baltimore

[https://www.mica.edu/Programs\\_of\\_Study/Graduate\\_Programs/Community\\_Arts\\_\(MFA\).html](https://www.mica.edu/Programs_of_Study/Graduate_Programs/Community_Arts_(MFA).html)

## DEGREE PROGRAM

**Undergraduate Studio Concentration in Sustainability and Social Practice**

Maryland Institute College of Art (MICA), Baltimore

[https://www.mica.edu/Programs\\_of\\_Study/Undergraduate\\_Programs/Studio\\_Concentrations/Sustainability\\_and\\_Social\\_Practice\\_.html](https://www.mica.edu/Programs_of_Study/Undergraduate_Programs/Studio_Concentrations/Sustainability_and_Social_Practice_.html)

## MASSACHUSETTS

## WORKSHOP

**Creative Economy Online Class**

Arts Extension Service

Division of Continuing Education

University of Massachusetts, Amherst

<http://www.umass.edu/aes/course-overview>

## DEGREE PROGRAM

**M.Ed. in Community Arts: Arts, Community, and Education**

School of Education

Lesley University, Cambridge

<http://www.lesley.edu/master-of-education/community-arts/arts-community-and-education/>

## DEGREE PROGRAM

**M.A., PhD. And Certificate Programs in Expressive Therapies**

Lesley University, Cambridge

<http://www.lesley.edu/expressive-therapies/>

## NONDEGREE COURSE/PROGRAM

**Art and Civic Engagement**

Artist's Resource Center, School of the Museum of Fine Arts, Boston

*No longer exists. About to merge with Tufts.*

## NONDEGREE PROGRAM

**Art and Social Action Program**

School of Interdisciplinary Arts &amp; School of

Social Inquiry partnership

Hampshire College, Amherst

<https://www.hampshire.edu/interdisciplinary-arts/arts-and-social-action-program>

## DEGREE PROGRAM

**Master in Design Studies: Art, Design and the Public Domain**

Graduate School of Design

Harvard University, Cambridge

<http://www.gsd.harvard.edu/#/academic-programs/master-in-design-studies/art-design-and-the-public-domain/index.html>

## MICHIGAN

## NONDEGREE COURSE/PROGRAM

**Arts of Citizenship**

Ginsberg Center

University of Michigan, Ann Arbor

[http://www.umich.edu/~bhlumrec/programs\\_centers/artsofcitizenshipprogram/www.artsofcitizenship.umich.edu/whatwedo/index.htm](http://www.umich.edu/~bhlumrec/programs_centers/artsofcitizenshipprogram/www.artsofcitizenship.umich.edu/whatwedo/index.htm)

## NONDEGREE COURSE/PROGRAM

**Edward Ginsberg Center**

University of Michigan, Ann Arbor

<https://ginsberg.umich.edu>

## NONDEGREE COURSE/PROGRAM

**Engaged Creative Practice Program**

Stamps School of Art and Design

University of Michigan, Ann Arbor

[http://stamps.umich.edu/about/social\\_engagement](http://stamps.umich.edu/about/social_engagement)

## MINNESOTA

## NONDEGREE COURSE/PROGRAM

**Community Based Theater (classes in Theatre B.A. program)**

University of Minnesota, Minneapolis

<https://theatre.umn.edu/theatre/ba>

[https://theatre.umn.edu \(performances\)](https://theatre.umn.edu (performances))

NONDEGREE COURSE/PROGRAM

**Art for Social Change and Writing for Social Change**

Higher Education Consortium for Urban Affairs,  
Minneapolis-St. Paul

<https://www.hecua.org/usa/art-for-social-change>  
<https://www.hecua.org/usa/writing-social-change>

DEGREE PROGRAM

**B.A. in Community Arts**

Concordia University-St. Paul,  
St. Paul

<http://www.csp.edu/academics/community-arts-major/>

MISSOURI

NONDEGREE COURSE/PROGRAM/WORKSHOPS

**Socially Engaged Practice**

Sam Fox School  
Washington University in St. Louis

<http://www.samfoxschool.wustl.edu/node/10085>

NEW JERSEY

NONDEGREE COURSE/PROGRAM

**Certificate Program in Using the Arts in Prevention**

Continuing Education and Professional Development Program  
School of Social Work

Rutgers University, New Jersey

<http://socialwork.rutgers.edu/continuingeducation/ce/certificateprograms/certusingartsinprevention.aspx>

NONDEGREE COURSE/PROGRAM

**Academic & Public Partnerships in the Arts & Humanities**

Rutgers University, New Brunswick & Newark  
Princeton, New Jersey

<http://app.rutgers.edu>

NONDEGREE PROGRAM

**Center for Creative Placemaking**

At Bloomfield College, Bloomfield

<http://centerforcreativeplacemaking.net/about/>

NEW MEXICO

DEGREE PROGRAM

**B.F.A., M.F.A. in Art and Ecology**

Department of Art and Art History  
University of New Mexico, Albuquerque

<http://art.unm.edu/art-ecology/>

DEGREE PROGRAM

**M.A. in Art Therapy/Counseling**

Southwestern College, Sante Fe

<https://www.swc.edu/degree-program-intro/ma-in-art-therapycounseling/#.VqEiuYv4tFI>

NEW YORK

NONDEGREE COURSE/PROGRAM

**Professional Development in Educational Drama**

Kaplan Center for Educational Drama  
Creative Arts Team

City University of New York, New York City

<http://www.creativeartsteam.org/professional-development>

DEGREE PROGRAM

**M.A. in Arts Politics**

Department of Art and Public Policy

Tisch School of the Arts

New York University, New York City

<http://tisch.nyu.edu/art-public-policy/ma-in-arts-politics>

DEGREE PROGRAM

**Minor in Applied Theatre**

Department of Drama

Tisch School of the Arts

New York University, New York City

<https://tisch.nyu.edu/drama/about/drama-minor>

DEGREE PROGRAM

**B.F.A. & M.S. in Art & Design Education**

School of Art & Design

Pratt Institute, New York City

<https://www.pratt.edu/academics/school-of-art/undergraduate-school-of-art/art-and-design-education/ug-art-and-design-education-degrees/art-design-ed-bfa-ms/>

## DEGREE PROGRAM

**M.A. in Applied Theatre**

School of Professional Studies

City University of New York, New York City

<http://www.creativeartsteam.org/professional-development/masters-applied-theatre>

## NONDEGREE COURSE/PROGRAM

**Theatre Outreach**

Graduate Studies in Theatre

Sarah Lawrence College, Bronxville

<https://www.sarahlawrence.edu/theatre-mfa/theatre-outreach.html>

## NONDEGREE COURSE/PROGRAM

**NYU Creative Writing Program Literary Outreach**

Graduate School of Arts and Science

New York University, New York City

<http://cwp.as.nyu.edu/page/home>

## DEGREE PROGRAM

**M.A. in Art, Education and Community Practice**

Steinhardt Department of Art and Art Professions

New York University, New York City

[http://steinhardt.nyu.edu/art/education/community\\_practice](http://steinhardt.nyu.edu/art/education/community_practice)

## DEGREE PROGRAM

**Social Practice Queens (SPQ)**

M.F.A. with Concentration in Social Practice

Queens College

City University of New York, New York City

<http://www.socialpracticequeens.org>

## COURSE

**Socially Engaged Art**

Collaboration of Silberman School of Social Work &amp;

Hunter College

City University of New York and Hunter East Harlem Gallery,  
New York City<http://sssw.hunter.cuny.edu/programs/professional-development/community-organizing/socially-engaged-art/>

## DEGREE PROGRAM

**Minor in Social Practice**

Parsons School of Art, Media and Technology

The New School, New York City

<http://www.newschool.edu/parsons/minor-social-practice/>

## DEGREE PROGRAM

**M.P.S. (Masters of Professional Studies) in Arts and Cultural Management**

Graduate School of Art

Pratt Institute, New York City

<https://www.pratt.edu/academics/school-of-art/graduate-school-of-art/arts-cultural-management/>

## DEGREE PROGRAM

**M.P.S. in Art Therapy**

School of Visual Arts, New York City

<http://www.sva.edu/graduate/mps-art-therapy>

## DEGREE PROGRAM

**M.P.S. in Art Therapy and Creativity Development**

Department of Creative Arts Therapy

Pratt Institute, New York City

<https://www.pratt.edu/academics/school-of-art/graduate-school-of-art/creative-arts-therapy/creative-arts-therapy-degrees/art-therapy-and-creativity-development-mps/>

## DEGREE PROGRAM

**M.S. in Dance/Movement Therapy**

Department of Creative Arts Therapy

Pratt Institute, New York City

<https://www.pratt.edu/academics/school-of-art/graduate-school-of-art/creative-arts-therapy/creative-arts-therapy-degrees/dance-movement-therapy-ms/>

## NONDEGREE PROGRAM

**Public Spaces Training**

Project for Public Spaces, New York City

<http://www.pps.org/training/>**NORTH CAROLINA**

## WORKSHOP

**Certificate in Documentary Arts**

Center for Documentary Studies

Duke University, Durham

<http://documentarystudies.duke.edu/classes/continuing-education/certificate-in-documentary-arts>

## DEGREE PROGRAM

**B.A. in Dance with Concentration in Dance Education Department of Dance**

University of North Carolina, Greensboro

<http://coaa.uncc.edu/academics/department-dance/de-grees/bachelor-arts-dance-concentration-dance-education>

APPRENTICESHIP/INTERNSHIP

**DukeEngage**

Duke Office of Civic Engagement

Duke University, Durham

<http://dukeengage.duke.edu/about-dukeengage/duke-office-of-civic-engagement>

DEGREE PROGRAM

**M.F.A. in Experimental and Documentary Arts**

Center for Documentary Studies

Duke University, Durham

<http://documentarystudies.duke.edu/classes/mfa>

OHIO

NONDEGREE COURSE/PROGRAM

**Theatre 393: Cultural, Ethnic and Gender Issues in Dramatic Literature**

Theatre Department

Miami University, Oxford

<http://www.miamioh.edu/cca/academics/departments/theatre/academics/miami-plan-offerings/index.html>

DEGREE PROGRAM

**M.A. in Communication & Development Studies**

School of Media Arts and Studies and Center for International Studies

Ohio University, Athens

[https://www.ohio.edu/global/cis/commdev/#\\_](https://www.ohio.edu/global/cis/commdev/#_)

NONDEGREE COURSE/PROGRAM

**Citizen Artist Community Engagement Project**

Department of Theatre and Film

Bowling Green State University, Bowling Green

<https://www.bgsu.edu/coe/the-arts/community-engagement-and-societal-impact.html>

NONDEGREE PROGRAM

**Certificate in Creative Placemaking**

Knowlton School

City and Regional Planning Dept.

The Ohio State University, Columbus

<http://knowlton.osu.edu/certification-creative-placemaking>

OREGON

DEGREE PROGRAM

**M.A. in Arts Management with Community Arts Management Concentration**

Arts and Administration Program

School of Arts and Allied Architecture

University of Oregon, Eugene

<https://aad.uoregon.edu/programs/degrees/graduate/areas-of-concentration>

DEGREE PROGRAM

**M.F.A. in Contemporary Art Practices with concentration in Art and Social Practice**

Department of Art

Portland State University

<http://psusocialpractice.org>

FELLOWSHIP

**Media Making Change**

Northwest Institute for Social Change, Portland

<http://www.mediamakingchange.org>

DEGREE PROGRAM

**B.A. Arts and Administration Program, Minor in Arts Management**

School of the Arts and Applied Architecture

University of Oregon, Eugene

<http://uocatalog.uoregon.edu/aaa/artsandadministration/#undergraduatetext>

PENNSYLVANIA

NONDEGREE COURSE/PROGRAM

**Community Arts Practices Program**

Art Education & Community Arts Practices Department

Tyler School of Art

Temple University, Philadelphia

<https://tyler.temple.edu/programs/community-arts-practices>

NONDEGREE COURSE/PROGRAM

**Artists in Communities Training (ACT) Program**

Asian Arts Initiative, Philadelphia

*Discontinued*

## APPRENTICESHIP/INTERNSHIP

**Professional Training Apprenticeship**

Touchstone Theatre, Bethlehem

<http://www.touchstone.org/education/professional-training/>

## DEGREE PROGRAM

**M.A. in Urban Studies: Community Arts Concentration**

BuildaBridge International and Eastern University, Philadelphia

<http://www.eastern.edu/academics/programs/urban-studies-department/community-arts>

## INSTITUTE

**BuildaBridge Institute and Restorative Arts Certification**

BuildaBridge International, Philadelphia

<http://buildabridge.org/programs/institute/>

## DEGREE PROGRAM

**M.F.A. in Community Practice and M.A. in Social Engagement**

Graduate Program in Social and Studio Practices

Moore College, Philadelphia

<https://www.cca.edu/academics/graduate/social-practice>

## DEGREE PROGRAM

**M.F.A. Contextual Practice Curriculum Area**

School of Art

Carnegie Mellon University, Pittsburgh

<http://www.cmu.edu/art/programs/mfa/contextual-practice/index.html>

## RHODE ISLAND

## FELLOWSHIP

**Arts Mentoring Fellowship**

New Urban Arts, Providence

<http://newurbanarts.org/2011/09/29/become-an-artist-mentor-at-new-urban-arts/>

## DEGREE PROGRAM

**M.A. in Art + Design Education/Community Arts Education track**

Teaching &amp; Learning in Art + Design (TLAD) Department

Rhode Island School of Design, Providence

<http://www.risdtlad.com>

## NONDEGREE COURSE/PROGRAM

**Literacy, Community and the Arts: Theory into Practice**

Education Department

Brown University, Providence

[https://selfservice.brown.edu/ss/bwckctlg.p\\_disp\\_course\\_detail?cat\\_term\\_in=201120&subj\\_code\\_in=EDUC&crse\\_numb\\_in=1690](https://selfservice.brown.edu/ss/bwckctlg.p_disp_course_detail?cat_term_in=201120&subj_code_in=EDUC&crse_numb_in=1690)

## DEGREE PROGRAM

**M.A. in Public Humanities**

Brown University, Providence

<http://www.brown.edu/academics/public-humanities/masters-public-humanities>

## NONDEGREE PROGRAM/WORKSHOP

**Expressive Arts Institute**

Salve Regina University, Newport

<http://www.salve.edu/academic/graduate-studies/holistic-studies/expressive-arts-institute>

## TEXAS

## NONDEGREE COURSE/PROGRAM

**ArtEscuela Internship**

Esperanza Center, San Antonio

*No longer offer arts specific internship, just regular internships which could be art focused.*

## DEGREE PROGRAM

**M.A., M.F.A. & Ph.D. in Performance as Public Practice**

Department of Theatre and Dance

University of Texas, Austin

<http://www.utexas.edu/finearts/tad/graduate-programs/performance-public-practice>

## DEGREE PROGRAM

**M.F.A. in Drama and Theatre for Youth & Communities**

Department of Theatre and Dance

University of Texas, Austin

<http://www.utexas.edu/finearts/tad/graduate/mfa-drama-theatre-youth-communities>



## VERMONT

### DEGREE PROGRAM

#### **M.F.A. in Interdisciplinary Arts**

Goddard College, Plainfield

<http://www.goddard.edu/academics/mfa/mfa-interdisciplinary-arts/>

## VIRGINIA

### DEGREE PROGRAM

#### **M.F.A. in Theatre: Directing and Public Dialogue**

School of Performing Arts

Virginia Tech, Blacksburg

<http://www.performingarts.vt.edu/study-with-us/theatre-graduate/directing-public-dialogue>

### DEGREE PROGRAM

#### **B.A. Art, Minor in Arts as Social Change**

School of Art

George Mason University, Fairfax

<http://soa.gmu.edu/undergraduateprograms/>

## WASHINGTON

### WORKSHOP

#### **Theatre of the Oppressed Trainings**

Mandala Center, Port Townsend

<http://www.mandalaforchange.com/programs/applied-theatre-training/>

### DEGREE PROGRAM

#### **M.F.A. in Interdisciplinary Arts**

Goddard College, Port Townsend

<http://www.goddard.edu/academics/mfa/mfa-interdisciplinary-arts/>

### DEGREE PROGRAM

#### **M.A. in Cultural Studies**

School of Interdisciplinary Arts and Sciences

University of Washington, Bothell

<http://www.uwb.edu/culturalstudies>

### DEGREE PROGRAM

#### **M.A. Drama Therapy**

School of Applied Psychology, Counseling and Family Therapy

Antioch University, Seattle

<http://www.antiochseattle.edu/academics/ma-counseling-family-therapy/drama-therapy-ma/>

## WEST VIRGINIA

### NONDEGREE COURSE/PROGRAM

#### **Art and Environment**

School of Art & Design Global Positioning Studies

West Virginia University, Morgantown

<http://artanddesign.wvu.edu/gps>

### DEGREE PROGRAM

#### **B.A. Community Education, Community Arts Major**

College of Education

West Liberty University, West Liberty

<http://westliberty.edu/education/academic-programs/majors/community-ed/community-arts/>

## WISCONSIN

### DEGREE PROGRAM

#### **Cultures and Communities Certificate Program**

University of Wisconsin, Milwaukee

<http://www4dev.uwm.edu/cc/students/certificate.cfm>

### DEGREE PROGRAM

#### **B.A. in Art Therapy with emphasis in Community Arts**

Undergraduate Art Therapy Program

Mount Mary College, Milwaukee

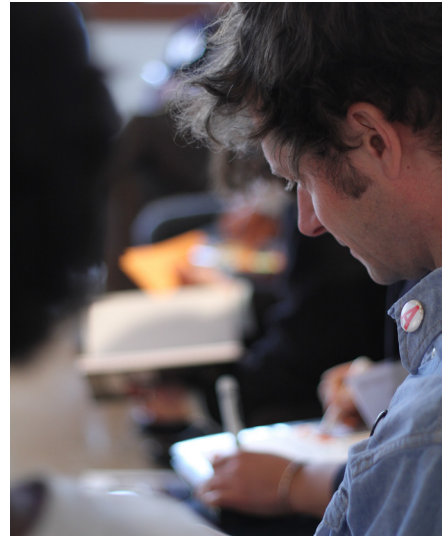
<http://www.mtmary.edu/majors-programs/undergraduate/art-therapy/>

### FELLOWSHIP

#### **Community Arts Fellowship**

John Michael Kohler Arts Center, Sheboygan

<http://aucdcarts.blogspot.com/2015/05/community-arts-fellowship-at-kohler.html>





# PART 3

## CCLI DESIGN STANDARDS

One significant challenge facing any program redesign effort is retaining the qualities that have made it successful in the first place. With regard to CCLI, some have referred these qualities as the program's "special sauce". To identify these qualities, we felt the best way forward was to consult with the experts, namely, the programs graduates. As such, the design standards phase of this research effort was developed in consultation with an Advisory Group comprised of 11 CCLI alumni, plus key faculty, and Intermedia Arts staff.

This process, which was initiated in the fall of 2015, began with one-on-one interviews conducted with each of the Advisory Group members. In these discussions, interviewees were asked first, how CCLI had advanced their work, and then, what aspects of the program they felt most contributed to this growth. Their responses were compiled and presented back to Advisory Group members at a one-day CCLI design standards retreat (See *Appendix A*). The Advisory Group's task was framed as follows:

*We have a resource called CCLI that feedback from participants and impact research says benefits participants and communities in multiple ways. Thus far, in over 12 years, a little more than 200 people in 4 communities in our region have been able to participate in it. We know from our research that beyond the direct benefits to participants, there are multiplier effects at work here. Put simply, CCLI graduates individually and collectively spread the wealth, which in turn increases the beneficial impact for the community at large.*

*We are gathered here because Intermedia Arts is interested in exploring how to make this resource more available to more people and more communities. Our task is to explore what guidelines and standards should inform the CCLI re-design process with an emphasis on this question.*

*If CCLI is reconfigured what are the MUST HAVE learning experiences that will be needed to make sure it maintains its positive impact on participants and communities?*

The Advisory Group members were asked to answer this question focusing on learning outcomes rather than specific

circular elements. The input they provided was shared and clustered in three broad areas relevant to the design of a new, more accessible version of the CCLI program (See *Appendix B*). These were:

- A. Pedagogy: *Learning Strategies, Format & Structure*
- B. Curricular Content: *Foundations and Skill Building*
- C. Field Building: *Strengthening the CCLI Network*

Using the input from the Advisors as a foundation, we then developed a set of draft design standards to guide the future development of CCLI. These draft guidelines are shared here with the understanding that they will be reviewed and further refined by Intermedia Arts staff and Advisors.

---

### CCLI 2.0 DESIGN DRAFT STANDARDS

## A. PEDAGOGY: LEARNING STRATEGIES, FORMAT & STRUCTURE

### 1. Learning Strategies

- 1.1 A rigorous selection process that gives applicants an opportunity to share their unique aspirations and worldviews, and produces a diverse community of participants.
- 1.2 A sequential, enquiry-based learning approach that is framed by overarching themes and questions.
- 1.3 An arts-infused experiential curriculum that incorporates different ways of learning.
- 1.4 An emphasis on the importance of engaging the head, the hand, and the heart in learning.
- 1.5 A curriculum that reflects the unique conditions and needs of the host community.

1.6 Sustained opportunities for learning deeply with others who have different backgrounds and perspectives.

1.7 Intensive and sustained collaborative learning activities that strengthen partnership and network development skills.

1.8 A cross-sector focus in both curriculum and pedagogy that manifests through learning content, and the composition of both the facilitation team and cohort.

1.9 An emphasis on peer learning using adaptive, self-organizing processes and structures.

1.10 An adaptive, asset-based approach to group learning that consciously draws from the skills and experience within the cohort and community.

1.11 A transparent feedback process for contemporaneous review and revision of the curriculum

## 2. Format and Structure

2.1. An overall program design reflecting the principle that “everything is curriculum.”

2.2. A rigorous and transformative learning environment supported by a balanced mix of the novel and the familiar.

2.3. Opportunities to learn about and convene at local sites that exemplify the work and support the building of a community of practice.

2.4. A mix of assignments, activities, and exercises that allows for large-group, small-group and individual learning.

2.5. Curricular material from a diversity of sources: historic, emerging academic and non-academic.

2.6. A structure that provides the clarity, consistency, and continuity needed for flexible and responsive training.

2.7. Repeating elements or rituals that are used to facilitate the group’s work together.

2.8. Flexible roles for program leadership that balance teaching, mentoring, coaching, and facilitation.

2.9. A well-hosted learning environment that is equitable, “safe enough” and responsive to emerging and challenging questions, ideas, and lessons.

2.10. An accessible learning community that supports full participation for participants with diverse needs and capacities (Ex. childcare, flexible schedule).

2.11. A curriculum and learning environment that is simple, spacious, and outrageously useful.

## B. CURRICULAR CONTENT: FOUNDATIONS AND SKILL BUILDING

### 1. Foundations

1.1. Challenge participants to examine their motivations for engaging in this difficult work.

1.2. Provide opportunities for participants to explore how their strengths and weaknesses can advance and/or limit their effectiveness in community work.

1.3. Provide participants opportunities to explore how their strengths and weaknesses can advance and/or limit their effectiveness in community work.

1.4. Provide tools and strategies for examining the assumptions participants carry about themselves and their partner communities.

1.5. Provide for the development and use of individual and organizational standards of practice in ABCD work.

1.6. Make use of previously successful CCLI standards, guiding principles, structures, pedagogy, and curricular elements.

1.7. Explore the language, theories, ideas, history, and concepts that define exemplary ABCD work.

1.8. Share stories and case studies to increase understanding and awareness of the creative process and its application as a tool for social change.

1.9. Emphasize best practices from both the community development and the community arts sectors (Ex. asset based, collective impact, sustainable practice, and cultural democracy).

### 2. Skill Building

2.1. Provide opportunities to learn and practice effective collaboration and partnership development.

2.2. Strengthen capacities to work effectively with networks and systems and across community sectors.

2.3. Include the exploration of relevant strategies and skill



development in the areas of evaluation, communication, and funding.

2.4. Explore the structure and dynamics of the social and cultural ecosystems in communities and strategies for working effectively within them.

2.5. Integrate learning and reflection about power dynamics including race, rank, and privilege into the totality of the curriculum.

2.6. Emphasize assertive, inquiry-based learning, deep listening, and adaptive leadership as keys to successful work in change-constant environments. Provide tools, skills and practice in the areas of self-organizing, effective partnership development, and sustainable development.

2.7. Emphasize the importance of self-care by improving skills for living and working with resiliency.

## C. FIELD BUILDING: STRENGTHENING THE CCLI NETWORK

1. Teach, support, and stimulate network-weaving practice among participants.

2. Integrate the experience, wisdom, and stories of the

CCLI alumni network into the curriculum.

3. Graduate participants with a support system and a new confidence in the possibility of collective imagination.

4. Provide post-program access to resources that support participants continued learning. (Ex. case studies, stories, readings, media, and network development opportunities).

5. Institute a regular series of CCLI alumni activities and events.

6. Establish an online forum for sharing, exchange, and referral among CCLI alumni.

7. Provide support for participants to continue their work after CCLI participation in the areas that are most interesting or challenging to them.

8. Invite network members and supporters to contribute to the ongoing development of the program and its network.

9. Provide support for alumni-facilitated network development.

10. Create a support system that cultivates the use of arts-based community development with integrity and ethical responsibility.

# APPENDICES

## Appendix A: Summary of Design Standards Input From CCLI Advisory Group

### CCLI 2.0 PROGRAM CHARACTERISTICS - CURRICULAR CONTENT

CODE		1. Personal Journey	2. Skills, Strats, Tools, Resources	3. ABCD Field	4. Network	5. Values/ Ethics
1	Leave with an understanding that change agents must live balanced life. Emphasize self-care skills and strategies	X				
1	An exploration of personal assets values and skills	X				X
1	Clearing the fog of your own purpose. Finding clarity of purpose	X				
1	Real tools: including the right questions you need to ask yourself and others	X			X	
1	A cultivation of self reflection skills that allow learning from experiences that work and don't work	X	X			
1	Space to talk about self-care and relationships both in and outside the work	X			X	
2	Deep learning about partnership building as a skill and practice		X			
2	Integrate learning/reflection about race rank and privilege into all aspects of curriculum		X			X
2	Emphasize asset based community development thinking and strategies		X			
2	Leave with a broad access to resources that support the work (Ex. language, colleagues, case studies, stories, readings, media)		X			
2	Emphasize the importance of intentionality in partnership development and defining success		X			
2	To be sustainable the work must include pleasure, play and humor		X			
2	Leave with skills for living and working with resiliency	X	X			
2	Provide tools and skills and practice for self-organizing		X			
2	Emphasize deep listening skill building		X	X	X	
2	Explore new support mechanisms- \$		X	X		



## CCLI 2.0 PROGRAM CHARACTERISTICS - CURRICULAR CONTENT

CODE		1. Personal Journey	2. Skills, Strats, Tools, Resources	3. ABCD Field	4. Network	5. Values/ Ethics
3	Explore different Definitions/worldviews of the idea of community			X	X	
3	Advance a systemic understanding of the ABCD ecosystem			X		
3	Explore the language, theories, ideas, and concepts that define ABCD work. For example Community, leadership and sustainability			X		
3	An emphasis on time as an important element/asset for the work ("Time is but a stream that I go fishing in.")		X	X		
3	The need for financial sustenance to function as an effective and healthy change agent			X		
3	Sustainability: leave with an understanding that this work only achieves its aims when it functions as a sacred and eternal flame-not a bright and shiny object			X		X
3	Have ongoing access to historical and contemporary wisdom from the field			X		
4	Skills for working across community sectors				X	
4	Opportunities to model and practice collaboration and partnership		X		X	
4	Strengthen capacities to recognize and work effectively with networks and systems		X		X	
5	Value: To be human is to be related to everyone and everything. This implies great responsibility					X

---

**Appendix B: Summary of Design Standards Input From CCLI Advisory Group**


---

**CCLI 2.0 PROGRAM CHARACTERISTICS - PEDAGOGY: LEARNING STRATEGIES AND STRUCTURE**


---

CODE		1.	2.	3.	4.	5.
		Personal Journey	Skills, Strats, Tools, Resources	ABCD Field	Network	Values/Ethics
<b>1</b>	Support individual learning and journeys	<b>X</b>				
<b>1</b>	Support the creation of authentic narratives before the circle convenes	<b>X</b>				
<b>1</b>	Invite a multiplicity of identities where each person can highlight their strength and faith in their own identity and self	<b>X</b>				
<b>1</b>	Challenge and nurture but don't engage in handholding	<b>X</b>				
<b>1</b>	Know that if it is working it can also hurt	<b>X</b>				
<b>2</b>	Fellows feel well hosted, well held, in an environment that is responsive to emerging realities		<b>X</b>	<b>X</b>		<b>X</b>
<b>2</b>	Practice equity		<b>X</b>	<b>X</b>		<b>X</b>
<b>2</b>	Create enough trust in the circle to support the sharing of authentic narratives. Support for participants to discern the difference between your Create environment of mea sntiunfgf aanndd southpepro'srt s tthuaftt		<b>X</b>		<b>X</b>	
<b>2</b>	Participants to construct tools and resources themselves. As opposed to cargo cult thing		<b>X</b>		<b>X</b>	
<b>2</b>	Design with the understanding that time matters when we are learning hard things		<b>X</b>	<b>X</b>		
<b>2</b>	Provide sustained opportunities for learning deeply with others who are different		<b>X</b>			<b>X</b>
<b>2</b>	Create a responsive program design that embraces new voices, open curriculum, and emerging diverse perspectives		<b>X</b>		<b>X</b>	
<b>2</b>	Deliver information using new models not just university thinkers		<b>X</b>			
<b>2</b>	Emphasize the head and the hand and the heart in learning	<b>X</b>	<b>X</b>			
<b>2</b>	Access people's souls as well as their brains using the arts		<b>X</b>	<b>X</b>		
<b>2</b>	Provide critical grit		<b>X</b>			
<b>2</b>	Involve emotion and doing in the learning		<b>X</b>			

## CCLI 2.0 PROGRAM CHARACTERISTICS - PEDAGOGY: LEARNING STRATEGIES AND STRUCTURE

CODE		1. Personal Journey	2. Skills, Strats, Tools, Resources	3. ABCD Field	4. Network	5. Values/ Ethics
3	Personify the cross-sector nature of ABCD work	X				
4	Acknowledge the broad diversity of worldviews and aesthetics				X	
4	Create an environment that constructively connects those with different life experiences, power, and rank		X		X	
4	Allow for cross cohort pollination				X	
4	Include sponsorship by alumni and peer coaching		X		X	
4	Tap into the wisdom and expertise of cohort and alumni		X		X	
5	Always acknowledge ones presence on indigenous land					X
5	Be transparent about everything that is happening			X		X
5	Create a learning community that is realistic and sustainable for participants to fully participate. Example childcare, flexible sched.				X	X
5	Leave with an understading that what you are thinking and dreaming effects the future	X				X
5	Provide the space and support for asking difficult questions		X			X

---

**Appendix B: Summary of Design Standards Input From CCLI Advisory Group**


---

**CCLI 2.0 PROGRAM CHARACTERISTICS - FIELD BUILDING**


---

<b>CODE</b>		1. <b>Personal Journey</b>	2. <b>Skills, Strats, Tools, Resources</b>	3. <b>ABCD Field</b>	4. <b>Network</b>	5. <b>Values/ Ethics</b>
<b>1</b>	Provide support for participants to continue their work after participation in the areas that are most challenging/interesting to them	<b>X</b>			<b>X</b>	
<b>2</b>	Use spaces that enable participants to become a community of connection and belonging		<b>X</b>		<b>X</b>	
<b>2</b>	Develop the capacity to recognize and work effectively with networks and systems		<b>X</b>		<b>X</b>	
<b>2</b>	Invite network members and supporters to donate		<b>X</b>		<b>X</b>	
<b>2</b>	Offer common experiences that advance a shared vocabulary		<b>X</b>		<b>X</b>	
<b>4</b>	Leave with a support system and a new confidence in the possibility of a collective imaginative vision	<b>X</b>			<b>X</b>	
<b>4</b>	Provide for alumni facilitated networking activities				<b>X</b>	
<b>4</b>	Provide the space for participants to connect to others with similar goals	<b>X</b>			<b>X</b>	
<b>4</b>	Facilitate introductions to organizations and individuals that build trust for current and future reciprocity and exchange		<b>X</b>		<b>X</b>	
<b>4</b>	Create an online forum for alumni		<b>X</b>		<b>X</b>	
<b>5</b>	Create a support system that will enable people to wield ABCD power with integrity an ethical responsibility				<b>X</b>	<b>X</b>

---

## Appendix C: Exploring Community Arts Training & Interest

---

In recent years, an increasing number of artists and arts organizations have been joining in partnerships with other community sectors to advance the healthy development of their communities. The result is a proliferation of cross sector collaborations and opportunities. Some local arts agencies and others have recognized that the organizations and individuals involved in these collaborations could benefit from professional development and skill building that supports effective community arts partnerships.

Animating Democracy at Americans for the Arts and Minneapolis' Intermedia Arts, Arts (MN) are collaborating on research to find out where this kind of training is currently taking place and where there may be future interest. The resulting documentation will be an important resource for organizations and community leaders interested in both learning from, and supporting best practices in, this growing arena of cultural work. As a part of this effort we invite you to complete the following survey. Thank you for your willingness to participate. In appreciation, all participants will receive a summary of our survey findings.

**DRAWING:** We know how busy you are, so as an incentive, we will include the names of all those who complete the survey **BY MIDNIGHT FRIDAY, OCTOBER 9, 2015**, in a drawing to win a new **iPad Mini 2.!** The winner will be notified by email by October 23, 2015.

This survey is being conducted by an independent evaluator working with The Center for the Study of Art & Community. PLEASE NOTE: If you do not finish the survey you can return using the link provided as long as you log on with the same computer. If you experience any problems with the survey please contact William Cleveland at the Center for the Study of Art and Community: [bill@artandcommunity.com](mailto:bill@artandcommunity.com).

## I. ORGANIZATIONAL BACKGROUND

1. DATE: \_\_\_\_\_

### 2. RESPONDING ORGANIZATION

Respondents Name: \_\_\_\_\_

Organization: \_\_\_\_\_

City/Town: \_\_\_\_\_ State: \_\_\_\_\_ ZIP: \_\_\_\_\_

Email Address: \_\_\_\_\_

### 3. RESPONDENTS POSITION

---

4. DO YOU DESCRIBE YOUR COMMUNITY AS: ( **CIRCLE ONE** )      Urban      Rural      Suburban

OTHER: ( **PLEASE SPECIFY** ) \_\_\_\_\_

5. APPROXIMATELY HOW MANY PEOPLE LIVE IN THE COMMUNITY YOU SERVE?

6. WHICH OF THE FOLLOWING SERVICES AND/OR PROGRAMS DO YOU PROVIDE? ( **CHECK ALL THAT APPLY** )

- |  |   |
|--|---|
| <input type="checkbox"/> Grants to arts organizations                        | <input type="checkbox"/> Arts presenting and/or producing                     |
| <input type="checkbox"/> Grants to artists                                   | <input type="checkbox"/> Grants to non-arts organizations                     |
| <input type="checkbox"/> Training/technical assistance to arts organizations | <input type="checkbox"/> Arts advocacy  |
| <input type="checkbox"/> Training/technical assistance to artists            | <input type="checkbox"/> Arts fund drive                                      |
| <input type="checkbox"/> Arts education support                              | <input type="checkbox"/> Support for cross-sector community arts partnerships |

OTHER: ( **PLEASE SPECIFY** ) \_\_\_\_\_

7. WHICH OF THE FOLLOWING DISCIPLINE AREAS IS YOUR ORGANIZATION INVOLVED IN: ( **CHECK ALL THAT APPLY** )

- |                                      |   |
|--------------------------------------|---|
| <input type="checkbox"/> Visual Arts | <input type="checkbox"/> Interdisciplinary Arts |
| <input type="checkbox"/> Design      | <input type="checkbox"/> Traditional Arts       |
| <input type="checkbox"/> Theater     | <input type="checkbox"/> Humanities             |
| <input type="checkbox"/> Music       | <input type="checkbox"/> Media Arts             |
| <input type="checkbox"/> Dance       | <input type="checkbox"/> Public Art             |
| <input type="checkbox"/> Literature  |   |

OTHER: ( **PLEASE SPECIFY** ) \_\_\_\_\_

8. PLEASE INDICATE YOUR LEVEL OF AGREEMENT WITH EACH STATEMENT BELOW USING THE SCALE PROVIDED.

(Please note: Over the past few years there has been a proliferation of terms describing cultural work designed to advance broader community goals. (ex., community arts, arts-based community development, art for social change, creative placemaking, social practice) For the purpose of this survey, the terms "community," or "cross-sector," arts partnership" are intended to represent the full spectrum of these community-related arts activities.

	Strongly Agree	Agree	Somewhat Agree	Somewhat Disagree	Disagree	Strongly Disagree
We see supporting the development of cross-sector arts partnerships in our community as central to the fulfillment of our mission.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We are actively involved in supporting artists and arts organizations working in partnership with other community sectors such as human services, public safety, healthcare, or community development.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We are getting requests from other sectors for artists and arts organizations who can work with them.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We provide training and technical assistance specifically for artists and arts organizations interested in working in non-arts community settings.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We have significant partnerships with non-arts agencies in our community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We have a close relationship with our local government.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Our primary focus is on our local arts community and its audiences.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Our most recent planning process considered how we can broaden the impact of the arts in our community beyond typical arts activities and venues.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The arts should not be involved in helping to address community issues and problems.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Our primary focus should be on the issues and needs of the cultural community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We see ourselves as a change agent in our community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

COMMENTS: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



II. COMMUNITY CONTEXT

9. OVER THE LAST FIVE YEARS SUPPORT FOR THE ARTS IN OUR COMMUNITY HAS: ( CIRCLE ONE )

Increased                      Stayed the same                      Decreased

WHY DO YOU THINK THAT IS?

---

---

---

---

---

10. WHAT DO YOU SEE AS THE MOST CRITICAL ISSUES FACING YOUR COMMUNITY? (HOWEVER YOU DEFINE, "YOUR COMMUNITY")

---

---

---

---

---

---

11. HOW DO YOU SEE YOUR MISSION IN LIGHT OF THE CRITICAL ISSUES FACING YOUR COMMUNITY?

---

---

---

---

---

---

12. PLEASE INDICATE YOUR LEVEL OF AGREEMENT WITH THE EACH OF THE STATEMENTS BELOW USING THE SCALE PROVIDED.

	Strongly agree	Agree	Somewhat Agree	Somewhat Disagree	Disagree	Strongly disagree
Our constituency includes non-arts community sectors and organizations.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
There are other organizations in our community that are fostering collaborative relationships between the arts and other sectors.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Community leaders here regard the arts as critical to our community's long-term, future development.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
The arts here are not seen as pertinent to the major issues facing the broader community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Some artists in our community are interested in applying their skills to address issues facing the broader community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Some arts organizations in our community are interested in developing programming that helps to address the needs of the broader community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Some arts organizations in our community want to establish working partnerships with non-arts organizations in our community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Some artists and arts organizations in our community are engaged in cross-sector community arts partnerships.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

COMMENTS: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

### III. DEVELOPING COMMUNITY ARTS PARTNERSHIPS

13. PLEASE INDICATE YOUR LEVEL OF AGREEMENT WITH THE EACH STATEMENT USING THE SCALE PROVIDED.

	Strongly Agree	Agree	Somewhat Agree	Somewhat Disagree	Disagree	Strongly Disagree
We are interested in fostering new collaborative relationships between the arts and other community sectors.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Over the next three years we will provide financial support for community arts partnership programs and/or projects.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Over the next three years we will invest resources in support of community arts partnership training and/or technical assistance.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We would like to learn more about how community arts partnerships can help advance the integration of the arts throughout the broader community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We would like to find out more about community arts partnership training opportunities and programs.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
We are interested in learning more about how the arts can be integrated into the functions of municipal government programs and services.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

COMMENTS: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

14. WHICH, IF ANY, OF THE FOLLOWING ISSUE AREAS IS YOUR ORGANIZATION INVOLVED IN: ( **CHECK ALL THAT APPLY** )

- |  |   |   |
|--|---|---|
| <input type="checkbox"/> Arts and Cultural policy      | <input type="checkbox"/> Environment                      | <input type="checkbox"/> Land Use                   |
| <input type="checkbox"/> Criminal Justice              | <input type="checkbox"/> Food/Agriculture                 | <input type="checkbox"/> Public Safety              |
| <input type="checkbox"/> Conflict Resolution           | <input type="checkbox"/> History/Memorialization          | <input type="checkbox"/> Race/Inter-group Relations |
| <input type="checkbox"/> Democracy/Civic Participation | <input type="checkbox"/> Housing/Shelter                  | <input type="checkbox"/> Media Justice              |
| <input type="checkbox"/> Economic and Community        | <input type="checkbox"/> Human Rights and Civil Liberties | <input type="checkbox"/> Youth Development          |
| <input type="checkbox"/> Development                   | <input type="checkbox"/> Immigration                      |   |
| <input type="checkbox"/> Education                     | <input type="checkbox"/> International Peace              |   |

OTHER: ( **PLEASE SPECIFY** ) \_\_\_\_\_

\_\_\_\_\_

15. WHICH, IF ANY, OF THE OUTCOME AREAS IS YOUR ORGANIZATION INVOLVED IN: ( **CHECK ALL THAT APPLY** )

- |  |   |  |
|--|---|--|
| <input type="checkbox"/> Issue Awareness/Education | <input type="checkbox"/> Community Organizing   | <input type="checkbox"/> Policy/Systems Change |
| <input type="checkbox"/> Civic Engagement          | <input type="checkbox"/> Community Planning     | <input type="checkbox"/> Physical Improvement  |
| <input type="checkbox"/> Community Building        | <input type="checkbox"/> Dialogue/Deliberation  | <input type="checkbox"/> Conflict Resolution   |
| <input type="checkbox"/> Economic/Community        | <input type="checkbox"/> Problem Solving        |  |
| <input type="checkbox"/> Development               | <input type="checkbox"/> Leadership Development |  |

OTHER: ( **PLEASE SPECIFY** ) \_\_\_\_\_

\_\_\_\_\_

16. ONE OF OUR GOALS IS TO DEVELOP A DIRECTORY OF AVAILABLE COMMUNITY ARTS PARTNERSHIP TRAINING. WHAT COMMUNITY ARTS PARTNERSHIP TRAINING PROGRAMS ( **LOCAL, REGIONAL, NATIONAL** ) ARE YOU AWARE OF?

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

## CENTER FOR THE STUDY OF ART & COMMUNITY

**CSA&C** is an association of creative community leaders who work to build bridges between the arts and a wide range of community, public and private sector interests. We assert that the future health of our communities will demand an expanded role for creative thinking and practice at every level. To that end, **CSA&C** helps grow new working relationships between the arts and the broader community. For more information about the Center's services please visit

**[artandcommunity.typepad.com/scac/csac-overview.html](http://artandcommunity.typepad.com/scac/csac-overview.html)**



Intermedia Arts is a premier multidisciplinary, multicultural arts organization in Minneapolis, Minnesota whose mission is to be a catalyst that builds understanding among people through art.

The Creative Community Leadership Institute (CCLI) is a program of Intermedia Arts that fosters healthy, capable and equitable communities by building the skills and network of leaders working at the intersection of the arts and community change. CCLI is rooted in the belief that communities facing rapid change and complex issues can make real progress when people come together across disciplines, sectors and boundaries to collaborate, innovate, think big, and act artfully for community-driven change. For communities to thrive, we need creative leaders who can engage people across large divides and establish enough common ground to develop cooperative and just solutions. These are the skills the Creative Community Leadership Institute builds. This study was commissioned by Intermedia Arts to inform the ongoing improvement of the organization's creative leadership programs. It was prepared by the Center for the Study of Art and Community, and carried out in association with Americans for the Arts / Animating Democracy.

The Creative Community Leadership Institute, and this study have been made possible through the generous support of the Bush Foundation.



**IntermediaArts.org**

612.871.4444 // [Info@IntermediaArts.org](mailto:Info@IntermediaArts.org)  
2822 Lyndale Ave South, Minneapolis, MN 55408

**WENDY MORRIS**

**Director of Creative Leadership**

